# THE POWER OF LEGACY

## FACTSHEET

FII10 WEEK

FUTURE INVESTMENT INITIATIVE
Powered by the FII Institute

10TH ANNIVERSARY

King Abdulaziz International Conference Center
**Riyadh, Saudi Arabia**
October 26-29, 2026

# A Message from
# H.E. Yasir O. Al-Rumayyan

As we mark the 10th anniversary of the Future Investment Initiative, we reflect on a decade defined by transformation, ambition, and a shared commitment to shaping the future of the global economy.

At this pivotal milestone, we convene under a unifying imperative: The Power of Legacy. Legacy is no longer a reflection of the past. It is a responsibility to the future. The decisions made today by leaders across government, business, and investment will determine not only economic outcomes but also the trajectory of societies for generations to come. In a world marked by divergence between innovation and inclusion, optimism and uncertainty, we are called to close the gap between potential and reality.

Since its inception, FII has grown into a leading global platform, bringing together heads of state, investors, innovators, and business leaders to address the world's most pressing challenges. What began as a convening has evolved into a catalyst for action, where ideas are translated into partnerships, and dialogue into tangible outcomes.

**H.E. Yasir O. Al-Rumayyan**
Chairman, FII Institute
Governor, PIF
Chairman, Saudi Aramco

**Richard Attias**
Chairman of the Executive Committee, FII Institute
Founder & Chairman, Richard Attias & Associates

As we look to the future, we are reminded that transformation is never neutral—it is either seized or endured. This is not a moment for observation, but for decision.

Over the past decade, the Future Investment Initiative has evolved into more than a global gathering. It has become a catalyst where partnerships are forged, ideas become action, and leaders come together to shape the future.

The question is no longer whether change is coming, but who will lead it—and who will be left to react. This is our moment to choose.

**H.R.H. Dr. Maha Bint Mishari Al Saud**
Chief Executive Officer, FII Institute

For ten years, the Future Investment Initiative has brought together leaders who understand that investment is more than capital—it is a catalyst for human progress. As we mark this milestone edition, we are called to think beyond immediate outcomes and toward the legacy we will leave behind. The choices we make today, the partnerships we forge, and the innovations we champion will shape not only the future of economies, but the future of societies. The Power of Legacy is ultimately the power to create lasting impact—for people, for prosperity, and for generations to come.

# HOW IT STARTED

> *"An international platform for expert-led debate between investors, innovators, governments and economic leaders—convened to invest in the most promising solutions."*

**Future Investment Initiative** —
Founding mandate, Riyadh · October 2017

Launched by the Public Investment Fund under Saudi Vision 2030, the inaugural FII gathered 3,800 participants from over 90 countries for three days in Riyadh. The ambition was straightforward: open a global conversation about where capital meets consequence. From that single convening, NEOM was announced, a $20 billion infrastructure commitment was made to Blackstone, and the world took notice of a new seat at the table.

***WHAT BEGINS WITH PURPOSE*** » ***BECOMES LEGACY***

# HOW IT'S GOING

FII has evolved from a landmark conference into a global movement—a trusted community where forces behind capital, technology, and policy collide. Powered by the FII Institute, this energy has spread far beyond the flagship event, with year-round research, initiatives, collaborations, and summits in key cities around the world. Today, FII is an ecosystem that mobilizes leaders, unlocks investment, and delivers real impact for people and the planet.

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10th ANNIVERSARY

A DECADE OF IMPACT ON HUMANITY | 2017-2026 | RIYADH

**2017**

**FII 1st Edition** (2017)
The Big Shift

**2018**

**FII 2nd Edition** (2018)
A Blueprint for the 22nd Century

**2019**

**FII 3rd Edition** (2019)
What is Next for Global Business

**FII INSTITUTE FORMED** (2019)
"Impact on Humanity"

**2021**

**FII 4th Edition -***hybrid (2021)
Neo-Renaissance

**Health is Wealth,** NYC (2021)
*on the sidelines of UNGA*

**FII 5th Edition** (2021)
Invest in Humanity

**2022**

**Inclusive ESG for Emerging Markets,**
London (2022)

**FII 6th Edition** (2022)
Enabling a New Global Order

**FII PRIORITY Summit,** NYC (2022)
*on the sidelines of UNGA*

**PRIORITY COMPASS**(2022)
50,000+ Citizens, 24 Countries

**2023**

**FII PRIORITY Miami**(2023)
**A Roadmap for Humanity in Challenging Times**
1st Edition

**FII 7th Edition** (2023)
The New Compass

**FII PRIORITY Asia,** HONG KONG(2023)
**Megatrends Shaping Humanity**
ASIA 1st Edition

**2024**

**FII PRIORITY Miami** (2024)
**On the Edge of a New Frontier**
2nd Edition

**FII 8th Edition** (2024)
Infinite Horizons

**FII PRIORITY Rio De Janeiro** (2024)
**Invest in Dignity**
LatAm 1st Edition

**2025**

**FII PRIORITY Miami** (2025)
**Invest with Purpose**
3rd Edition

**FII PRIORITY Europe,** TIRANA (2025)
**Invest in a Connected Europe**
Europe 1st Edition

**FII 9th Edition** (2025)
The Key to Prosperity

**FII PRIORITY Asia,** TOKYO (2025)
**The New Asia**
Asia 2nd Edition

**2026**

**FII PRIORITY Miami** (2026)
**Capital in Motion**
4th Edition

**FII 10th Edition** (2026)
The Power of Legacy

**FII PRIORITY Europe,** ROME (2026)
**Europe Reimagined**
Europe 2nd Edition

# A Decade in Numbers

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10TH ANNIVERSARY
FII10 WEEK

**2,500+** sessions with **2,600+** speakers

**65,000** Attendees

**136** nationalities

**$6.3M** invested in impact-driven startups

**$100M** Raised by FII Institute portfolio companies

**60+** beneficiary countries reached

**250+** jobs created

INVESTMENT DEALS
**$250 BILLION**
Signed agreements & pledges since the 1st Edition

**250,000** Citizens surveyed across 32 countries for FII PRIORITY Compass

**10** Editions.

**8** Global cities hosting PRIORITY Summits on six continents

**45** International Strategic Partners

**3** Vision Partners

**1** Founding Partner

**FII, 6th Edition**
**Largest** Voluntary Carbon Market Auction held to date.

**355** Fortune 500 Companies

**700+** Members of the Media

**10+** Knowledge Partners

**100+** Publications

**October 24–26, 2017.**
Inaugural 1st Edition is held under theme, "The Big Shift" to establish FII as a global media event from day one.

**9.9B** Global Media Impressions

# A Decade in Moments

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*H.R.H. Mohammed Bin Salman Al-Saud, Crown Prince & Prime Minister, Kingdom of Saudi Arabia (left), Masayoshi Son, Chairman & CEO, SoftBank Group (right)*

**"Our ambition is not incremental growth — it is transformation."**

H.R.H. Mohammed Bin Salman Al-Saud, Crown Prince & Prime Minister, Kingdom of Saudi Arabia

FII1

*Lifelike 'Sophia' the Robot Granted Citizenship to the Kingdom of Saudi Arabia*

**"I want to live and work with humans, so I need to express emotions to understand and build trust with people."**

FII1

**"When we bring the private and public sectors together, we can solve many problems."**

Laurence Fink, Chairman & CEO, BlackRock

FII5

*Ray Dalio, Founder, Bridgewater Associates (left), H.E. Narendra Modi, Prime Minister of the Republic of India (right)*

**"Capitalism is a remarkable allocation system but has failed to provide equal opportunities. The answer lies in entrepreneurship and technology."**

Ray Dalio

FII5

# A Decade in Moments

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**"We look at the costs of fragmentation—they are very significant. We have, on numerous occasions, demonstrated we are talking about chopping about 12% off global GDP. Just imagine what we can do as a world with an additional $12, $13, $14 trillion dollars."**

H.E. Kristalina Georgieva, Managing Director, IMF

FII7

**"The collapse of the international order stems from its inefficiency."**

H.E. Luiz Inácio Lula da Silva, President, Federative Republic of Brazil

FII PRIORITY RIO DE JANEIRO

*Peter Diamandis, Founder & Exec. Chairman, XPRIZE (left) interviewing Elon Musk, CEO, TESLA & SpaceX (right)*

**"In just over two years, we will be sending our first uncrewed starships to Mars."**

Elon Musk
FII8

**"If there's not a responsible foundation of AI accountability, we don't have the right to sit at that table."**

Ruth Porat, President & CIO, Alphabet

FII8

# A Decade in Moments

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10 ANNIVERSARY
FII10 WEEK

*Sara Eisen, Anchor, CNN (left) interviewing H.E. Mohammed Al-Jadaan, Saudi Finance Minister (right)*

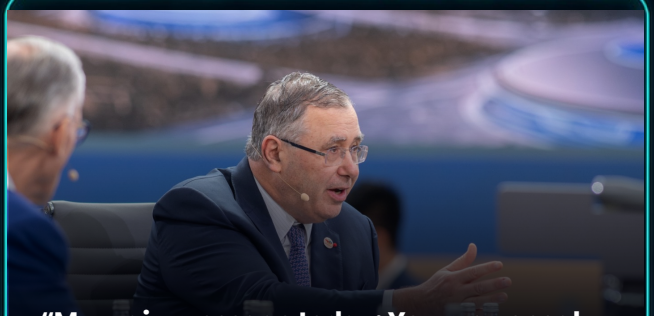
**"I think the painful fact is that low-income countries, a lot of them, are now having today their debt service that is actually more [costly] than their health care, education and climate action combined."**

H.E. Mohammed bin Abdullah Al-Jadaan
FII8

*President of Albania Edi Rama (left), President of France Emmanuel Macron (right)*

**"So that we can become a big country, we have to think big. We cannot think small."**

H.E. Emmanuel Macron
FII PRIORITY EUROPE



**"My main message today: You may speak about a fragmented world or geopolitics, but for me, my instruction to all my teams in the world is we have to be more local, we have to understand deeply what are the requirements, and to deepen local partnerships."**

Patrick Pouyanné, Chairman & CEO, TotalEnergies
FII9

*Stephen A. Schwarzman, Co-Founder, Chairman & CEO, The Blackstone Group*

**"In five years, in the US there's an estimated trillion dollars of new data centers. Outside the US it's another trillion. So that's $2 trillion. And the biggest problem isn't building data centers — it's getting electricity."**

Stephen A. Schwarzman
FII9

# A Decade in Moments

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**"Development and prosperity are the world's common pursuit, a task facing all countries."**

H.E. Han Zheng, Vice President, People's Republic of China

FII9

*Masahiro Kihara, President & Group CEO, Mizuho Financial Group (right), H.E. Yasir O. Al-Rumayyan, Chairman, FII Institute, Governor, PIF; Chairman, Saudi Aramco (left)*

**"In the last session, people were talking about a fragmented world, however, everyone was also saying collaboration between nations that share the same values is very important to navigate growth, a sustainable world, and climate change."**

Masahiro Kihara

FII PRIORITY ASIA, 2nd Edition, Tokyo

*45th & 47th President of the United States Donald J. Trump (right), Richard Attias (left)*

**"How do we work together? How do we grow our respective economies? How do we create peace and stability in the region?"**

Donald J. Trump

FII PRIORITY Miami 4th Edition

*Gianni Infantino, President, FIFA (right), Ronaldo, Brazilian former soccer player (left)*

**"FIFA is the official provider of happiness to humanity... so invest in FIFA and invest in football."**

Gianni Infantino

FII PRIORITY Miami 4th Edition

# A Decade of Speakers

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FII10 WEEK

A selection of the world's foremost leaders across government, global institutions and private sector—convening in Riyadh to shape the investment and innovation agenda.

## HEADS OF STATE

**H.M. Abdullah II** King of Jordan

**H.M. King Felipe VI** King of Spain

**H.R.H. Crown Prince Mohammed bin Salman Al-Saud** Crown Prince & Prime Minister, Saudi Arabia

**H.H. Sheikh Mohammed bin Rashid Al Maktoum** Vice President & Prime Minister, UAE

**H.E. Irfaan Ali** President, Guyana

**H.E. Muhammadu Buhari** Former President, Nigeria

**H.E. Felipe Calderón** Former President, Mexico

**The Rt Hon David Cameron** Former Prime Minister of the United Kingdom

**H.E. Laura Chinchilla** Former President, Costa Rica

**H.E. Manuel Marrero Cruz** Prime Minister, Cuba

**H.E. Abdel Fattah El-Sisi** President, Egypt

**H.E. Lula da Silva** President, Brazil

**H.E. Stephen Harper** Former Prime Minister, Canada

**H.E. Paul Kagame** President, Rwanda

**H.E. Uhuru Kenyatta** Former President, Kenya

**H.E. Emmanuel Macron** President, France

**H.E. Kyriakos Mitsotakis** Prime Minister, Greece

**H.E. Narendra Modi** Prime Minister, India

**H.E. Teodoro Obiang Nguema Mbasogo** President, Equatorial Guinea

**H.E. Minh Chính Phạm** Prime Minister, Socialist Republic of Vietnam

**H.E. Edi Rama** Prime Minister, Albania

**H.E. William Ruto** President, Kenya

**H.E. Macky Sall** President, Senegal

**H.E. Armen Sarkissian** President, Armenia

**H.E. Ahmed Al-Sharaa** President, Syria

**H.E. Shehbaz Sharif** Prime Minister, Pakistan

**H.E. Sanae Takaichi** Prime Minister, Japan

**Donald J. Trump** President, United States

**H.E. Yoon Suk Yeol** President, Republic of Korea

**H.E. Han Zheng** Vice President, China

## GLOBAL GOVERNANCE

**H.R.H. Amb. Reema Bandar Al-Saud** Ambassador to the United States, Saudi Arabia

**H.H. Faisal bin Farhan Al Saud** Minister of Foreign Affairs, Saudi Arabia

**H.E. Khalid bin Abdulaziz Al-Falih** Minister of State & Member of the Council of Ministers, Kingdom of Saudi Arabia

**H.E. Majid bin Abdullah Al-Qasabi** Minister of Commerce, Saudi Arabia

**H.E. Yasir O. Al-Rumayyan** Governor, PIF; Chairman, Saudi Aramco; Chairman, FII Institute

**H.E. Fahad bin Abduljalil Al-Saif** Minister of Investment, Ministry of Investment of Saudi Arabia (MISA)

**Muhammad Aurangzeb** Minister of Finance, Pakistan

**H.E. Irina Bokova** Former Director-General, UNESCO

**The Hon. Paul MP Chan, GBM, GBS, MH, JP** Financial Secretary, HKSAR

**H.E. Enoch Godongwana** Minister of Finance, South Africa

**H.E. Fernando Haddad** Minister of Finance, Brazil

**H.E. Yuriko Koike** Governor, Tokyo

**H.E. Bruno Le Maire** Minister of the Economy, Finance and Industrial and Digital Sovereignty, France

**Hon. Steven T. Mnuchin** Former Secretary of Treasury, United States

**Hon. Mike Pompeo** Former Secretary of State, United States

**Hon. Gina Raimondo** Former Secretary of Commerce, United States

**The Rt. Hon. Rachel Reeves** Chancellor of the Exchequer, United Kingdom

**H.E. Matteo Renzi** Former Prime Minister & Senator, Italian Republic

**H.E. Mehmet Şimşek** Minister of Treasury and Finance, Türkiye

**The Rt Hon Nirmala Sitharaman** Minister of Finance, India

**H.E. Muhammad Yunus** Chief Adviser to the Government, Bangladesh

**Ajay Banga** President, World Bank

**Dr. Kristalina Georgieva** Managing Director, International Monetary Fund

**Ilan Goldfajn** President, Inter-American Development Bank

**Gianni Infantino** President, FIFA

**Dr. Ngozi Okonjo-Iweala** Director-General, World Trade Organization

**Rajiv Shah** President, The Rockefeller Foundation

**Dr. Angela Wilkinson** Secretary General & CEO, World Energy Council

## PRIVATE SECTOR

**Mohammad Abunayyan** Founder & Chairman, Acwa

**Bill Ackman** Founder & CEO, Pershing Square Capital Management

**Mohamed Alabbar** Founder, Emaar Properties, Founder, Noon.com

**Abeer Al Akel** CEO, Royal Commission for AlUla

**Ahmed Alalola** CEO, THIQAH

**Muammar Alatawi** Chairman, ARABIAN DYAR

**Dr. Muhammad Nasser Aldawood** Acting CEO, ALAT

**Abdulrahman Al-Fageeh** CEO & Executive Member of the Board of Directors, SABIC

**Eng. Khalid S. AlGhamdi** CEO, Saudi Energy

**Yusuff Ali** Chairman, Lulu Group

**Omar Al-Midani** President & CEO, Vision Invest

**H.E. Khaldoon Khalifa Al Mubarak** Managing Director & Group CEO, Mubadala Investment Company

**Sultan Alobaida** Chief Commercial Officer, King Abdullah Financial District (KAFD)

**Bedor Alrashoudi** Chief Strategy Officer, Soudah Development Company

**Hisham Ahmed Al-Rayes** Group CEO & Board Member, GFH Financial Group B.S.C.

**Tareq AlSahan** CEO, Saudi National Bank (SNB)

**Olayan Alwetaid** Group CEO, stc

**Tareq Amin** CEO, HUMAIN

**Cristiano R. Amon** President & CEO, Qualcomm

**Karim Awad** Group CEO, EFG Holdings

**Stéphane Bancel** CEO, Moderna

**Sabah Barakat** Acting Group CEO, ROSHN Group

**Ed Bastian** CEO, Delta Air Lines

**Sébastien Bazin** CEO, Accor

**Ana Botín** Executive Chair, Banco Santander

**Patrice Cain** Chairman & CEO, Thales

**Anthony Capuano** President & CEO, Marriott International

**Laura Cha** Chairman, HKEX

**Shou Zi Chew** CEO, TikTok

**Ray Dalio** Founder, Bridgewater Associates

**Peter H. Diamandis** Founder, XPRIZE Foundation & Singularity University

**Dina DiLorenzo** President, Guggenheim Investments

**Jamie Dimon** Chairman & CEO, JPMorgan Chase

**Tony Douglas** CEO, Riyadh Air

**Michael Dyke** CEO, New Murabba

**Georges Elhedery** CEO, HSBC

# A Decade of Speakers

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## PRIVATE SECTOR

**Tony O. Elumelu** Chairman, UBA Bank,Heirs Holdings & Transcorp
**Hani Enaya** CIO, Sanabil Investments
**Mary Callahan Erdoes** CEO Asset & Wealth Management, JPMorgan Chase
**André Esteves** Senior Partner & Chairman, BTG Pactual
**Dr. Mohamed Farouk** Vice-Chairman & Group CEO, ADES Holding
**Rayan Fayez** Deputy CEO, NEOM
**Larry Fink** Chairman & CEO, BlackRock
**Jim Fitterling** Chair & CEO, Dow
**Bruce Flatt** CEO, Brookfield Corporation
**Bernard Fontana** CEO, EDF Group
**William E. Ford** Chairman & CEO, General Atlantic
**Jane Fraser** Chair & CEO, Citigroup
**Sarah Friar** CFO, OpenAI
**Robert Friedland** Founder, Ivanhoe Mines
**Akihiro Fukutome** President & CEO, Sumitomo Mitsui Banking Corporation (SMBC)
**Fernando Galletti de Queiroz** CEO, Minerva Foods
**Brad Garlinghouse** CEO, Ripple
**Laurent Germain** CEO, Egis Group
**Antonio J. Gracias** Founder, CEO & CIO, Valor Equity Partners
**Kenneth C. Griffin** Founder & CEO, Citadel
**Josh Harris** Founder, 26N & Apollo Global
**Masahiro Kihara** President & Group CEO, Mizuho Financial Group, Inc.
**The Hon. Dame Julia Hoggett** CEO, London Stock Exchange
**Ben Horowitz** Co-Founder & General Partner, a16z
**Gerard Inzerillo** Group CEO, Diriyah Company
**Oliver Jenkyn** Group President, Visa
**Jenny Johnson** CEO, Franklin Templeton
**Travis Kalanick** CEO, Atoms
**Joe Kaeser** Chairman, Siemens Energy & Daimler Truck Holding AG
**Rishi Kapoor** Vice Chairman & CIO, Investcorp
**Thomas Kennedy** Chairman, Raytheon
**Dara Khosrowshahi** CEO, Uber Technologies
**Michael Klein** CEO & Managing Partner, M.Klein & Company
**Katie Koch** CEO, The TCW Group
**Kola Karim** CEO & Managing Director, Shoreline Energy
**Thomas Kurian** CEO, Google Cloud
**Ohjoon Kwon** Former Chairman, POSCO
**Jean Lemierre** Chairman, BNP Paribas
**Fei-Fei Li** Professor, Stanford University; Co-Founder, World Labs

**Tong Li** CEO, Bank of China International
**Daniel Loeb** Founder & CEO, Third Point
**Boon Chye Loh** CEO, Singapore Exchange
**Marc Lore** Founder & CEO, Wonder
**Elie Maalouf** CEO, IHG Hotels & Resorts
**Talal H. AlMarri** CEO, Expo 2030 Riyadh Company
**Lynn Martin** President, NYSE
**Dina Powell McCormick** President & Vice Chairman, Meta
**Marco Mejia** Acting CEO, King Salman International Airport (KSIA)
**Kanetsugu Mike** Chairman of the Board of Directors, Mitsubishi UFJ Financial Group, Inc.
**Patrice Motsepe** Founder & Executive Chairman, African Rainbow Minerals
**Elon Musk** CEO, Tesla, SpaceX & xAI
**Amin Nasser** President & CEO, Aramco
**Christopher J. Nassetta** President & CEO, Hilton Worldwide
**Andrew Ng** Founder, DeepLearning.AI & Coursera; Managing Partner, AI Fund
**Mike Novogratz** CEO, Galaxy Digital
**Scott Nuttall** Co-CEO, KKR
**Adebayo Ogunlesi** Chairman & CEO, Global Infrastructure Partners
**Ron O'Hanley** Chairman & CEO, State Street
**Lubna S. Olayan** Chair, Olayan Group & Saudi Awwal Bank
**Scott O'Neil** CEO, LIV Golf
**John Pagano** Group CEO, Red Sea Global
**Mazen Pharaon** Chief Digital Officer, Riyad Bank
**Ted Pick** Chairman & CEO, Morgan Stanley
**Patrick Pouyanné** Chairman & CEO, TotalEnergies
**Stefano Pontecorvo** Chairman, Leonardo SpA
**Ruth Porat** President & CIO, Alphabet & Google
**Dina Powell McCormick** President & Vice Chairman, Meta
**Sir Noel Quinn** Chairman, Julius Baer
**Anthony Ressler** Co-Founder & Executive Chairman, Ares Management
**Marc Rowan** CEO & Board Chair, Apollo Global Management
**David Rubenstein** Co-Founder & Co-Chairman, Carlyle Group

**Fadi Saadeh** CEO, VCM
**Dilhan Pillay Sandrasegara** CEO, Temasek
**Eduardo Saverin** Co-Founder, Facebook & B Capital Group
**Eric Schmidt** Former CEO & Chairman, Google
**Dan Schulman** CEO, Verizon
**Stephen A. Schwarzman** Co-Founder & Chairman, The Blackstone Group
**David Schwimmer** CEO, London Stock Exchange Group (LSEG)
**Dr. Anish Shah** CEO & Managing Director, Mahindra Group
**Yat Siu** Co-Founder & Executive Chairman, Animoca Brands
**Evan Spiegel** Co-Founder & CEO, Snap
**Robert F. Smith** Chairman & CEO, Vista Equity Partners
**Masayoshi Son** Chairman & CEO, SoftBank Group Corp.
**Sir Martin Sorrell** Founder & Executive Chairman, S4 Capital Group
**Barry Sternlicht** Chairman & CEO, Starwood Capital Group
**David Solomon** Chairman & CEO, Goldman Sachs
**Julie Sweet** Chair & CEO, Accenture
**Makoto Takashima** Chairman of the Board, Sumitomo Mitsui Financial Group
**Lip-Bu Tan** CEO, Intel Corporation
**Ebru Özdemir** Chairwoman, Limak Holding
**Fred Thiel** Chairman & CEO, MARA Holdings
**Carlson Tong** Chairman, HKEX Group
**Christian Ulbrich** Global CEO & President, JLL
**Frans van Houten** Former President & CEO, Royal Philips
**C.S. Venkatakrishnan** Group CEO, Barclays PLC
**John Walderon** President & COO, Goldman Sachs
**George Walker** Chairman & CEO, Neuberger Berman
**Alex Wang** Founder, Scale AI
**Shemara Wikramanayake** Managing Director & CEO, Macquarie Group
**Bill Winters** Group CEO, Standard Chartered Bank
**Michael Wirth** Chairman & CEO, Chevron
**Robert Wilt** CEO, Maaden
**Darren Woods** Chairman & CEO, Exxon Mobil

# *10th Anniversary* of the Future Investment Initiative

FUTURE INVESTMENT INITIATIVE
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## Theme: The Power *of* ***Legacy***

A decade later, the defining question of the day is not how fast the world grows, but what endures.

As uncertainty cascades and resilience is tested, FII10 will frame *The Power Of Legacy* as the catalyst for durable growth amid forces that compound exponentially and often unevenly. Capital is diverging across geographies and asset classes. Artificial Intelligence is rewriting productivity, labor, and competitive advantage. Climate, demographics, and debt are reshaping the arithmetic of growth. When speed without direction is drift, legacy is the corrective—centering intention in what you build, what you change, and what you carry forward.

**LEGACY INVESTS.**

**LEGACY MULTIPLIES.**

**LEGACY ENDURES.**

## Key Pillars of the Program

The four dimensions that translate FII10's thematic concepts into the sessions, stages, and commitments of the week.

### Capital that builds

from extractive return to regenerative investment. How sovereign wealth, institutional capital, and private markets are being re-architected for long-duration impact.

### Societies that thrive

prosperity distributed broadly enough to remain stable. Education, health, culture, sport, and the institutions that hold societies together across generations.

### Technology that elevates

AI, biotech, energy, and space deployed as instruments of human advancement. Scaling frontier technologies with the governance they deserve.

### Leadership that inspires

the stewardship, ethics, and visionary frameworks that define what remains when a mandate ends. Legacy as a leadership discipline, not a retrospective exercise.

# OVERVIEW



**4**
Days

**550+**
Speakers

**700+**
Media Representatives

**2,000+**
Members

**10,000+**
Attendees

**250+**
Sessions

**10**
Editorial Trends

**7**
Stages

# 1 MOVEMENT

FII10

# EDITORIAL DRIVERS

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The top 10 trends to influence investment for the next decade—
a highlight of mainstage plenary programming.

## 01 The Scarcity Race

The race to secure scarce critical economic inputs — water, food, minerals, and energy — as the foundation of geo-economic power.

## 02 Fragmented Capital, Common Assets

Capital fragments along geopolitical lines, but it still seeks to converge around a handful of assets every bloc needs: data infrastructure, payment rails, energy systems, critical minerals, and security technologies.

## 03 The Real-World Premium

As AI floods us with synthetic content, physical presence, human authenticity, and live experiences become the ultimate luxury and investment opportunity.

## 04 Capital Connector Economies

Multi-aligned economies are emerging as critical intermediaries, attracting capital and facilitating trade.

## 05 Industrial Sovereignty

Nations are competing to secure strategic manufacturing capacity and reduce dependence on global supply chains.

## 06 Demographic Divergence

Youthful emerging markets and aging advanced economies reshape global consumption, production, and migration.

## 07 The Talent Iron Curtain

Talent, data and IP are becoming front-line weapons of economic statecraft.

## 08 Security Industrial Complex 2.0

A new, tech-driven security ecosystem is emerging, pushing governments, big tech, and startups to converge.

## 09 The Family Office Factor

Family offices are emerging as powerful capital allocators, reshaping global investment flows.

## 10 Fractured Connectivity

Digital connectivity is fragmenting along geopolitical lines, as governments impose divergent rules.

# PROGRAM ROADMAP

FUTURE INVESTMENT INITIATIVE
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FII10 WEEK

## MONDAY OCT 26

10:00 AM – 5:00 PM
KAICC

### NETWORKING & SPECIAL PROGRAMMING

*Exclusive Conclaves*
*Inauguration of FII Avenue*
*FII Member-Only Workshops*
*Broadcast Studio & TV Interviews*
*Strategic Partner Booths*
*Tech Partner Booths*
*Bilateral Meetings*

## TUESDAY OCT 27

9:00 – 10:30 AM
KAICC

### OPENING CEREMONY

9:00 – 5:30 PM
KAICC

### FULL DAY OF PROGRAMMING

## WEDNESDAY OCT 28

7:15 AM – 8:10 AM
KAICC

### NETWORKING BREAKFAST

8:30 AM – 5:30 PM
KAICC

### FULL DAY OF PROGRAMMING

*Family Office Factor Summit*

## THURSDAY OCT 29

*Investment Day*

9:00 AM – 3:00 PM
KAICC

### FULL DAY OF PROGRAMMING

*FII Innovators Pitch 2026*
*Investment Roadshows*
*Thesis-Driven Workshops*
*Investor Matchmaking*

3:00 PM – 4:30 PM
KAICC

### CLOSING CEREMONY

5:30 PM – 7:00 PM
Riyadh Golf Club

*FII Annual Golf Invitational*

## IMMERSIVE TECH

Interactive environments that transform data into an experience. Through guided simulations and storytelling, embark on a visual, data-driven journey of the program, culminating in clear, actionable insights.

**Experience the PRIORITY Compass**
An interactive evolution of FII's flagship framework explores real-time global indicators and predictive scenarios. Blending immersive design with data visualization, it's a powerful tool to better understand emerging risks, opportunities, and shifting market dynamics.

## WALK THE FII AVENUE

An energizing outdoor hub within the KAICC complex, FII Avenue is designed for bold ideas, tailored activations, and meaningful connection. With multiple villas available for bespoke programming, it offers global institutions and leading brands a standout setting to host intimate gatherings, engage audiences, and create memorable impact.

For more information, please contact partnership@fii-institute.org.

# Experience

## SPECIAL SCREENINGS

**A cinematic expression of storytelling, culture, and global dialogue.**

Over the past decade, FII has been a central force driving investment trends, market shifts, and industry-building in the region and the world.

Presented in an intimate setting and paired with curated conversations, this series relives the defining moments and forces that have shaped the impact and legacy of FII.

## INVESTMENT ARENA & INNOVATION HUB

FII10's dedicated dealmaking hub.

The Investment Arena brings together capital and innovation in a high-impact setting. Featuring an exclusive investor lounge, curated matchmaking, and live technology demonstrations, it is designed to accelerate meaningful connections and turn strategic conversations into actionable outcomes.

## FIITV STUDIO

**FIITV Studio** is FII's live broadcast hub, transforming the conference into a global newsroom with headline debates, exclusive interviews, and behind-the-scenes insights. It amplifies every moment, turning ideas on stage into stories that reach boardrooms, newsrooms, and audiences worldwide.

## MEDIA PARTNERS GALLERY

The Media Gallery showcases the global media ecosystem carrying FII's voice across continents. It is a vibrant space where outlets create content, meet decision-makers, and shape narratives—making clear that what happens at FII is seen, shared, and debated around the world.

For more information, please contact media@fii-institute.org

# FII Institute Overview

FII Institute was established in 2019 as a global nonprofit foundation born from the Future Investment Initiative, launched by Saudi Arabia's Public Investment Fund in 2017.

Created to advance the objectives of Saudi Vision 2030, the Institute was founded to serve as a global platform bringing together leaders, investors, policymakers, and innovators to address the world's most pressing challenges through investment and collaboration. Today, FII Institute drives impactful initiatives and partnerships across key areas including AI, sustainability, healthcare, and education.

Guided by the mission of delivering Impact on Humanity, the Institute convenes global leaders, investors, innovators, and policymakers to drive meaningful dialogue, foster international collaboration, and advance actionable solutions shaping a more sustainable and inclusive future.

**AI & Robotics**

**Education**

**Healthcare**

**Sustainability**

**THINK** — Insights from data-driven reports, publications, and initiatives to navigate a complex world.

**XCHANGE** — Inclusive platforms catalyzing international dialogue towards fostering global collaboration.

**ACT** — Investing in the actionable solutions of the future and empowering the innovators of tomorrow

FII INSTITUTE
Future Investment Initiative Institute
Impact on Humanity

# More Than a Conference:

FUTURE INVESTMENT INITIATIVE
Powered by the FII Institute
10 ANNIVERSARY

FII10 WEEK

## We invite you to be part of something more than a network - a global force for action.

**We Invite You to Join the FII Membership Community.**

FII Membership brings together 2,000+ influential leaders across 100+ countries connected by a shared ambition to shape the future through influence, collaboration, and action.

Membership provides year-round access to strategic engagement, private gatherings, curated insights, and opportunities for meaningful global impact.

## JOIN THE CIRCLE OF GLOBAL LEADERS

### Membership Benefits

- Exclusive access to conclaves, roundtables & academia-led masterclasses
- Invitation-only receptions, dinners & curated gatherings
- Members-only lounges & bilateral meeting spaces
- Dedicated concierge support
- Strategic engagement with 2,000+ global leaders
- TV interviews & global visibility opportunities
- Thought leadership & publishing participation
- And other exclusive opportunities.

### ATTEND FII10 AS A MEMBER.

Scan to apply for membership

fii-institute.org/membership

### Ready to join THE MOVEMENT?

Contact us at
membership@fii-institute.org

Follow us : fii_institute | FII_Institute1 | fiiinstitute | #ImpactOnHumanity
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# Governance



## FII Institute Board of Trustees

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**H.E. MOHAMED ALABBAR**
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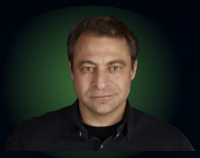
Chairman of the Executive Committee, FII Institute; Founder & Chairman, Richard Attias & Associates

**PROFESSOR TONY CHAN**
Former President of King Abdullah University of Science and Technology (KAUST)



**DR. PETER H. DIAMANDIS**
Founder XPRIZE Foundation & Singularity University

**SIR NOEL QUINN**
Chairman, Julius Baer Group

**SEN. MATTEO RENZI**
Senator of the Italian Republic; (Former Prime Minister of Italy)

## FII Institute Executive Committee

**H.R.H. DR. MAHA BINT MISHARI AL SAUD**
Chief Executive Officer, FII Institute

**RICHARD ATTIAS**
Chairman of the Executive Committee, FII Institute; Founder & Chairman, Richard Attias & Associates

**MARAM AL JOHANI**
Chief of Staff & the Secretary General to the Board, PIF; Member of the Executive Committee

**YASIR BIN ABDULLAH ALSALMAN**
Chief Financial Officer & Acting Head of Global Capital Finance, PIF

**DINA POWELL MCCORMICK**
President & Vice Chairman, Meta

**SIR MARTIN SORRELL**
Founder & Executive Chairman, S4 Capital Group

FUTURE INVESTMENT INITIATIVE
Powered by the FII Institute

10TH ANNIVERSARY

FII10 WEEK

# Thank you

## TO OUR ESTEEMED PARTNERS

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Impact on Humanity

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