

**FUTURE  
INVESTMENT  
INITIATIVE**  
Powered by the FII Institute

EDITION  
**9<sup>TH</sup>**

# **THE KEY TO PROSPERITY**

## **UNLOCKING NEW FRONTIERS OF GROWTH**



**October 27–30, 2025**

King Abdulaziz International Conference Center  
Riyadh, Saudi Arabia

welcome to

# **THE GLOBAL PLATFORM SETTING THE WORLD'S INVESTMENT AGENDA**

—unlocking pathways to sustainable growth, harnessing breakthroughs in innovation, and shaping capital for a future that empowers humanity's next chapter.

**Be part of our movement  
building the future.**



# WELCOME

## 9<sup>th</sup> Edition Roadmap

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OCTOBER 27  
**FII PRE-SUMMIT**

Pre-conference side events. More information to come.

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1

OCTOBER 28

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2

OCTOBER 29

Days 1 and 2 of FII9 will spotlight global dialogues on the most consequential questions of our time. As an inclusive platform for luminaries in government, business, and technology, FII9 discussions will set the narrative on the future of investment and policy.

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OCTOBER 30  
**INVESTMENT DAY**

INVESTMENT DAY at FII9 is where deals are made. Delve into the strategy of renowned investment firms and hyper-growth ventures, demo next-gen tech, engage in high-value networking with global Founders and LPs—unlike any other investment event in the world.





## FII9 Theme

# The Key to Prosperity

The **9th Edition of the Future Investment Initiative** will convene the world's most influential leaders to **unlock solutions** and **open new doors** to global prosperity — guided by FII9's theme.

In a world increasingly shaped by paradox, prosperity is no longer a linear path. Tensions between growth and sustainability, innovation and stability, and fragmentation and interdependence are deepening. FII9 will confront these contradictions head-on — not as obstacles, but as opportunities.

By bringing together global investors, visionary leaders, and pioneering minds, FII9 will explore what it truly means to prosper in a time of competing priorities. Through thoughtful debate, collaborative solutions, and long-term vision, FII9 will identify actionable strategies that move us closer to inclusive, sustainable, and secure prosperity for all.

## PARADOXES DEFINING THE GLOBAL DIALOGUE

### PROGRESS

VS

### CONSEQUENCES

Growth intensifies inequality and strains finite resources, sparking tensions that undermine long-term stability. Technological breakthroughs and demographic pressures amplify these risks, challenging society to confront long-held notions and indicators of progress. How will humanity ensure prosperity without jeopardizing future generations?

### INNOVATION

VS

### CONSTRAINTS

Relentless innovation and ambitious breakthroughs define today's landscape, yet the gravitational pull of policy and strategy leans toward control, risk management, and measurable returns—especially amid rising interest rates and geopolitical tension. When innovation is the norm, how do businesses and investors truly stand out?

### FRAGMENTATION

VS

### CONNECTIVITY

Fragmentation is redefining alliances and challenging established financial systems and shared infrastructure. As investment and regulation accelerate, how can we balance national interests with international cooperation, open science, and security and avoid the risks of a fragmented global approach?



# FII9 Topics

## PROGRESS VS CONSEQUENCES



THE PRODUCTIVITY PARADOX OF AI AND ROBOTICS



WEALTH CREATION AMID DEEPENING INEQUALITY



ECONOMIC GROWTH AT ENVIRONMENTAL TIPPING POINTS



RIISING ENERGY NEEDS IN UNCERTAIN MARKETS



THE GEOPOLITICS OF SCARCE CRITICAL RESOURCES



DEMOGRAPHIC CHANGES AND THE WORKFORCE OF THE FUTURE



URBAN EXPANSION AND THE STRESS ON VITAL SYSTEMS



DATA ABUNDANCE VERSUS DIGITAL VULNERABILITY

## FRAGMENTATION VS CONNECTIVITY



NEW SUPPLY CHAINS AMID PROTECTIONISM



SEMICONDUCTORS AS THE NEW NATIONAL SECURITY FRONTIER



FINANCIAL FRAGMENTATION MEETS FINTECH DISRUPTION



BRICS+ AND SHIFTING GLOBAL ECONOMIC GRAVITY



THE CURRENCY TRILEMMA IN FIAT, CRYPTO, AND COMMODITIES



INFRASTRUCTURE REINVENTED THROUGH PUBLIC-PRIVATE MODELS



FDI DIVERGENCE IN TRADITIONAL VERSUS EMERGING SECTORS



TOURISM, SPORTS, AND CULTURE AS ENGINES OF GLOBAL CONNECTION

## INNOVATION VS CONSTRAINTS



TECH INNOVATIONS RACING AHEAD OF REAL-WORLD READINESS



REVIVING IPO PIPELINES IN UNCERTAIN CAPITAL MARKETS



VENTURE CAPITAL'S PIVOT UNDER HIGH INTEREST RATES



SCARCITY DRIVING SUSTAINABLE INNOVATION



TARIFFS REVIVING DOMESTIC INDUSTRIAL STRATEGIES



AEROSPACE INNOVATION BRIDGING DEFENSE AND COMMERCE



MOBILITY BEYOND FUEL AND REGULATION

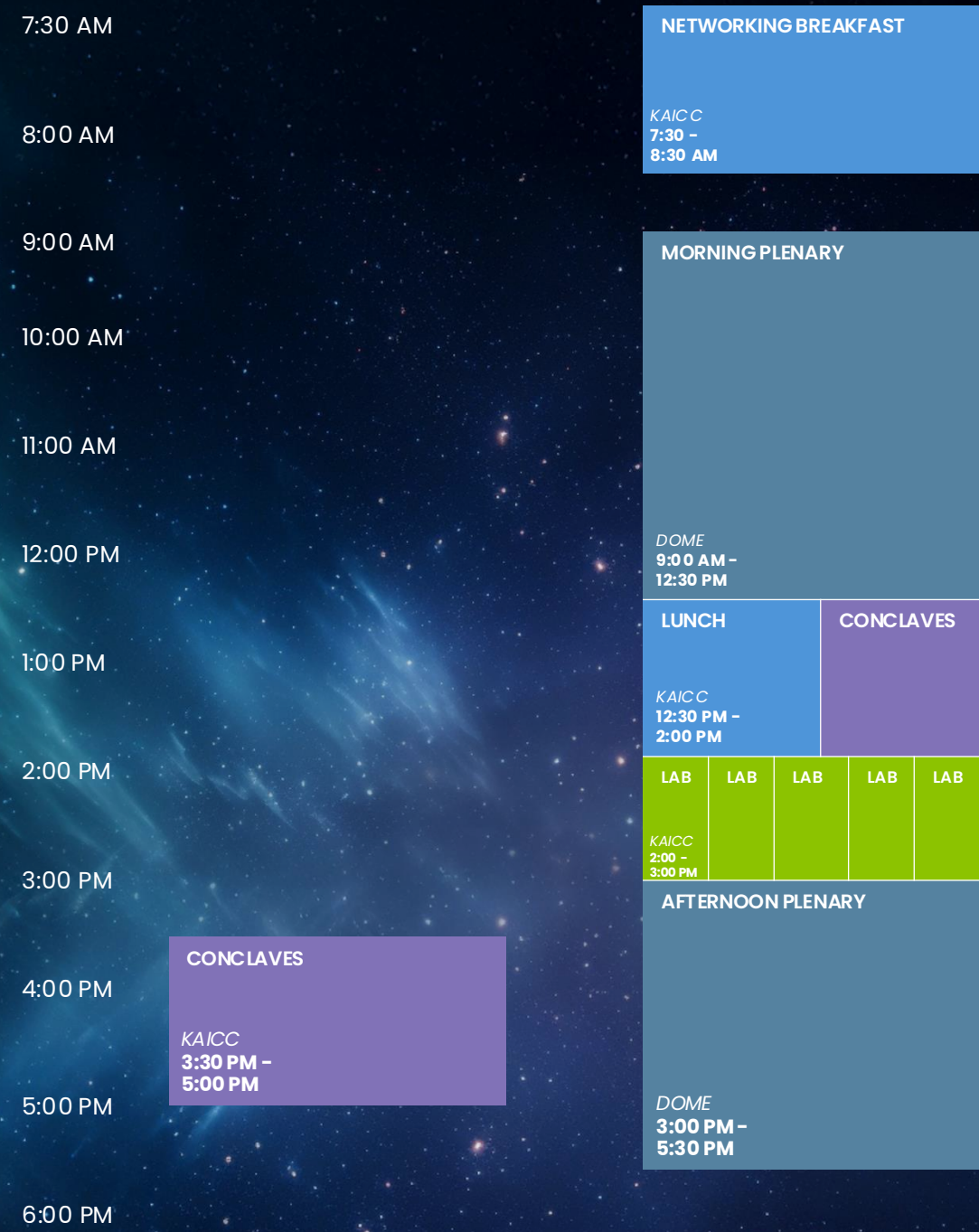


CITY RESILIENCE TESTED BY CLIMATE AND DENSITY

# FII9 Program at a Glance

## DAY 0 – Oct. 27

## DAY 1 – Oct. 28



**FII9 will feature TWO PLENARY HALLS running in parallel for extended programming.**

### PLENARY

Core programming on Days 1-3 at KAICC, open to all delegates, featuring provocative debates, fireside chats, signature Board of Changemakers sessions, and more.

### LABS

Core programming on Days 1-3 at KAICC, open to all delegates, featuring innovative breakout sessions to enhance engagement.

### CONCLAVES

Invite-only, closed-door discussions on Days 0-3 at the Ritz-Carlton and KAICC, where industry leaders share impactful ideas shaping global strategy.



# FII9 Program at a Glance

## DAY 2 – Oct. 29

7:30 AM	NETWORKING & SPECIAL BREAKFASTS		CONCLAVES				
8:00 AM	KAICC 7:30 – 8:30 AM		KAICC 7:30 – 8:30 AM				
9:00 AM	MORNING PLENARY 1		MORNING PLENARY 2				
10:00 AM							
11:00 AM							
12:00 PM							
	DOME 9:00 AM – 12:45 PM		DOME 9:00 AM – 12:45 PM				
1:00 PM	LUNCH		CONCLAVES				
	KAICC 12:45 PM – 2:00 PM		KAICC 12:45 PM – 2:00 PM				
2:00 PM	AFTERNOON PLENARY 1	AFTERNOON PLENARY 2 CARBON MARKET'S SUMMIT	LAB 1	LAB 2	LAB 3	LAB 4	LAB 5
3:00 PM							
4:00 PM							
5:00 PM	DOME 2:00 – 5:30 PM		DOME 2:00 – 5:30 PM		KAICC 2:00 – 5:30 PM		
6:00 PM							

## DAY 3 – Oct. 30

NETWORKING & SPECIAL BREAKFASTS		CONCLAVES					
KAICC 7:30 – 8:30 AM		KAICC 7:30 – 8:30 AM					
MORNING PLENARY 1 PIF ASSET MANAGEMENT FORUM	MORNING PLENARY 2		LAB 1	LAB 2	LAB 3	LAB 4	LAB 5
DOME 9:00 AM – 12:30 PM			DOME 9:00 AM – 12:30 PM				
LUNCH			CONCLAVES				
KAICC 12:40 PM – 2:00 PM			KAICC 12:40 PM – 2:00 PM				
CLOSING PLENARY			KAICC 11:00 AM – 2:00 PM				
DOME 2:00 PM – 3:30 PM							

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# A MESSAGE FROM THE CEO

*Some conversations spark headlines. Others spark change. FII delivers the latter. It provides a platform for some of the most important conversations of our time, it helps build impactful international partnerships, and – not least – it is where global investments are made that shape our future economy.*

*FII fuels the transformation of industries and economies around the world with ambitious ventures and visionary projects. We have announced \$200 billion's worth of deals at past summits, and this year we will continue to celebrate investment, innovation and collaboration.*

*Join other powerful leaders, investors, entrepreneurs, and visionaries for insightful discussions and pioneering solutions to today's challenges.*



**Penny Richards**

CEO of FII Institute

## INITIATIVES & PROJECTS

### THINK

Insights from data-driven reports, publications and initiatives to navigate a complex world

#### FEATURED ACTIVATIONS



#AI.Inclusive



#HealthyHumanity

### ACT

Investing in the actionable solutions of the future and empowering the innovators of tomorrow

#### FOCUS AREAS



AI & ROBOTICS



EDUCATION



HEALTHCARE



SUSTAINABILITY

#### FII VENTURE PROGRAM

Designed to accelerate the growth and success of impact-driven startups by leveraging the power of a dynamic innovation ecosystem. The program connects investors, business leaders, corporations, and institutions to foster collaboration, tackle real-world challenges, and propel groundbreaking solutions fueled by disruptive technologies.

### XCHANGE

Inclusive platforms which are catalysts for international dialogue towards fostering global collaboration





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## FII INSTITUTE MEMBERSHIP

We warmly invite you to join FII Institute Community. As a member, you will collaborate with experts, gain access to exclusive platforms such as FII9 Riyadh and FII PRIORITY Summits, and contribute to transformative projects that drive a sustainable future and have real impact.

2025 membership is now open – discover how you can enrich your professional journey and make a lasting impact. Become a member, become a changemaker.

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INSIGHTS



CONCIERGE  
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APP



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PLATFORMS



CONCLAVES  
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NEW MURABBA

Red Sea Global

RIYADH AIR

Riyad Bank

ROYAL COMPRESSION FOR ALUQA

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