

**FUTURE  
INVESTMENT  
INITIATIVE**  
Powered by the FII Institute

EDITION  
**9<sup>TH</sup>**

# **THE KEY TO PROSPERITY**

**UNLOCKING NEW FRONTIERS OF GROWTH**



**October 27–30, 2025**

King Abdulaziz International Conference Center  
Riyadh, Saudi Arabia



Welcome to

# **THE GLOBAL PLATFORM SETTING THE WORLD'S INVESTMENT AGENDA**

— unlocking pathways to sustainable growth, harnessing breakthroughs in innovation, and shaping capital for a future that empowers humanity's next chapter.

**Be part of our movement  
building the future.**

# WELCOME

## 9<sup>TH</sup> EDITION ROADMAP

D  
A  
Y

0

OCTOBER 27  
**FII9 PRE-SUMMIT**

Day 0 hosts a series of exclusive, invitation-only conclaves convening the world's foremost investors, CEOs, and policymakers for unscripted dialogue. By tackling critical issues in a confidential setting, these sessions are designed to forge the trust and consensus needed to set a solutions-oriented agenda for the main conference. Additional Day 0 programming to be announced.

D  
A  
Y

1

OCTOBER 28

D  
A  
Y

2

OCTOBER 29

Days 1 and 2 of FII9 will spotlight global dialogues on the most consequential questions of our time. As an inclusive platform for luminaries in government, business, and technology, FII9 discussions will set the narrative on the future of investment and policy.

D  
A  
Y

3

OCTOBER 30  
**INVESTMENT DAY**

INVESTMENT DAY at FII9 is where deals are made. Delve into the strategy of renowned investment firms and hyper-growth ventures, demo next-gen tech, engage in high-value networking with global Founders and LPs—unlike any other investment event in the world.





## FII9 Theme

# THE KEY TO PROSPERITY

The 9th Edition of the Future Investment Initiative will convene the world's most influential leaders to forge the **key to global prosperity**, unlocking new solutions and pathways forward.

Prosperity is no longer a linear path. Humanity must now traverse a series of complex paradoxes: the paradox of progress, where advancement creates the very headwinds that slow future growth; the paradox of innovation, where breakthroughs generate constraints that hinder the next invention; and the paradox of fragmentation, where global integration fuels the very fracturing, it was meant to overcome. FII9 will confront these complex realities not as obstacles, but as opportunities for growth.

By conveying a unique assembly of global investors, visionary leaders, and pioneering minds, FII9 translates thoughtful debate and long-term vision into collaborative action. FII9 forges the actionable strategies required to build a future of broad-based, durable, and secure prosperity for all.

## UNLOCKING KEY PARADOXES

### THE PARADOX OF PROGRESS

Growth intensifies inequality and strains finite resources, sparking tensions that undermine long-term stability. Technological breakthroughs and demographic pressures amplify these risks, challenging society to confront long-held notions and indicators of progress. How will humanity ensure prosperity without jeopardizing future generations?

### THE PARADOX OF INNOVATION

Relentless innovation and ambitious breakthroughs define today's landscape, yet the gravitational pull of policy and strategy leans toward control, risk management, and measurable returns—especially amid rising interest rates and geopolitical tension. When innovation is the norm, how do businesses and investors truly stand out?

### THE PARADOX OF FRAGMENTATION

Fragmentation is redefining alliances and challenging established financial systems and shared infrastructure. As investment and regulation accelerate, how can we balance national interests with international cooperation, open science, and security and avoid the risks of a fragmented global approach?





# FII9 TOPICS

## PROGRESS PARADOXES



THE PRODUCTIVITY PARADOX OF AI AND ROBOTICS



THE GREEN TRANSITION'S GEOPOLITICAL FRICTION



WEALTH CREATION AMID DEEPENING INEQUALITY



THE DEMOGRAPHIC DIVIDEND BECOMES A BURDEN



GROWTH THAT LIFTS BILLIONS, YET DEGRADES THE PLANET



PROSPEROUS MEGACITIES, STRAINED LIVABILITY



THE ENERGY COST OF DIGITAL PROGRESS



THE DATA DILEMMA: MORE KNOWLEDGE, MORE RISK

## INNOVATION PARADOXES



INNOVATION OUTPACES ADOPTION AND CREATES SYSTEMIC RISK



PROTECTING DOMESTIC INDUSTRY BY HINDERING GLOBAL COMPETITIVENESS



THE PRIVATE MARKET TRAP: WHEN COMPANIES ARE TOO SUCCESSFUL TO GO PUBLIC



AEROSPACE INNOVATION THAT CONNECTS AND DIVIDES THE WORLD



HOW VC FUNDS LONG-TERM REVOLUTIONS WITH SHORT-TERM CAPITAL



THE MOBILITY PARADOX: CLEANER CARS, MORE CONGESTION



SOLVING RESOURCE SCARCITY BY CREATING NEW SCARCITIES



SMART CITIES AND OBSOLETE INFRASTRUCTURE

## FRAGMENTATION PARADOXES



NEW SUPPLY CHAINS AMID PROTECTIONISM



THE CURRENCY TRILEMMA IN FIAT, CRYPTO, AND COMMODITIES



HOW AN INTEGRATED CHIP CHAIN DIVIDES THE WORLD



GLOBAL INFRASTRUCTURE IN A NATIONALIST AGE



BORDERLESS FINTECH BETWEEN MONETARY WALLS



FDI DIVERGENCE IN STABLE AND UNSTABLE REGIONS



BRICS+ AND A UNION OF ECONOMIC COMPETITORS



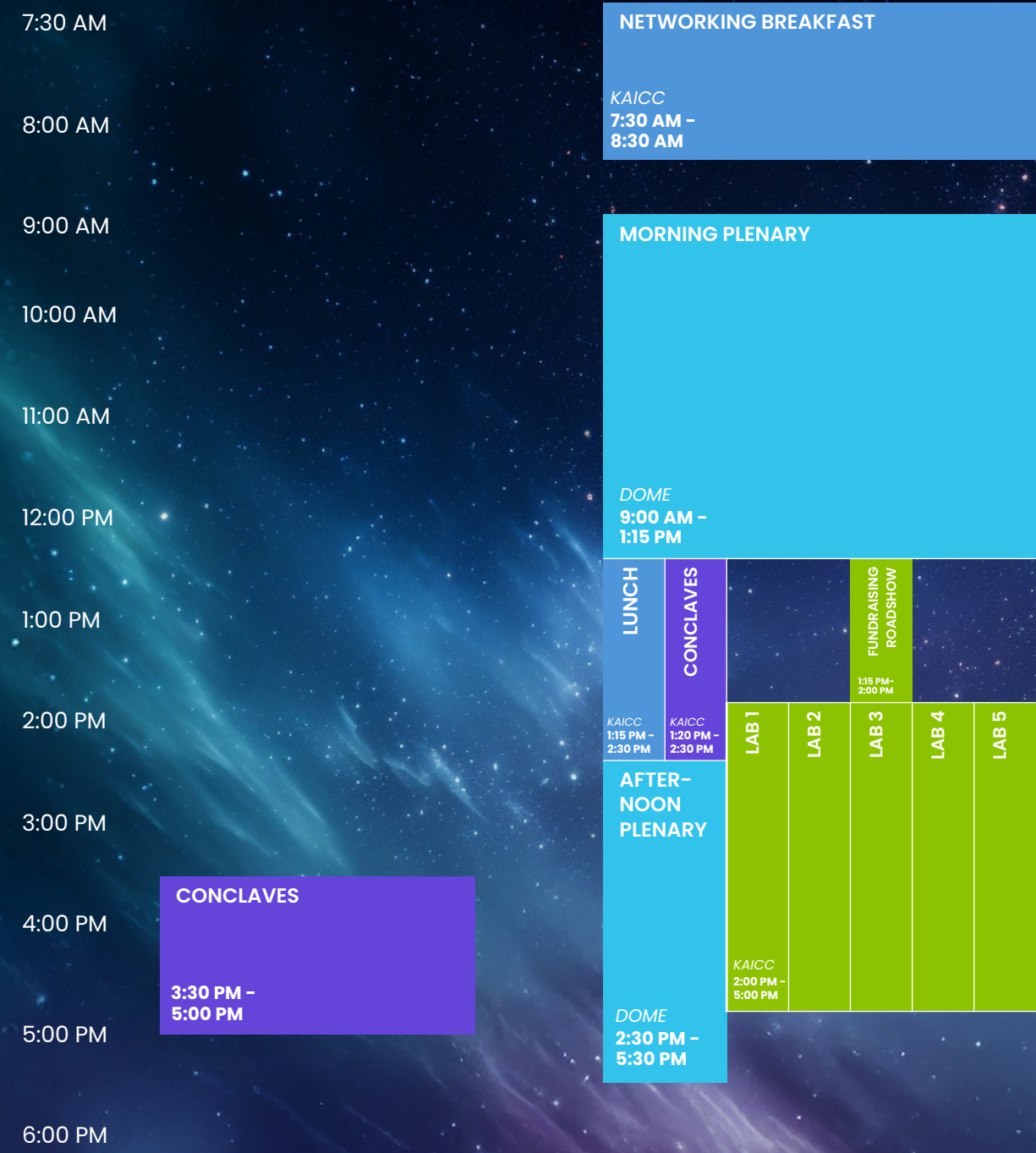
TOURISM, SPORTS, AND CULTURE AS BRIDGES AND BARRIERS



# FII9 PROGRAM AT A GLANCE

## DAY 0 – Oct. 27

## DAY 1 – Oct. 28



**FII9 will feature TWO PLENARY HALLS running in parallel for extended programming.**

### PLENARY

Core programming on Days 1–3 at KAICC, open to all delegates, featuring provocative debates, fireside chats, signature Board of Changemakers sessions, and more.

### LABS

Core programming on Days 1–3 at KAICC, open to all delegates, featuring innovative breakout sessions to enhance engagement.

### CONCLAVES

Invite-only, closed-door discussions on Days 0–3 at the Ritz-Carlton and KAICC, where industry leaders share impactful ideas shaping global strategy.



# FII9 PROGRAM AT A GLANCE

## DAY 2 – Oct. 29

## DAY 3 – Oct. 30

7:30 AM	NETWORKING & SPECIAL BREAKFASTS			CONCLAVES			NETWORKING & SPECIAL BREAKFASTS			CONCLAVES		
8:00 AM	KAICC 7:30 AM - 8:30 AM			KAICC 7:30 AM - 8:40 AM			KAICC 7:30 AM - 8:30 AM			KAICC 7:30 AM - 8:40 AM		
9:00 AM	MORNING PLENARY A			MORNING PLENARY B			MORNING PLENARY A			MORNING PLENARY B PIF ASSET MANAGEMENT FORUM		
10:00 AM												
11:00 AM												
12:00 PM	DOME 9:00 AM - 12:15 PM			DOME 9:00 AM - 12:15 PM			DOME 9:00 AM - 1:00 PM			DOME 9:00 AM - 1:00 PM		
1:00 PM	LUNCH		CONCLAVES		FUND-RAISING ROAD-SHOW		LUNCH		CONCLAVES		LAB 1	
	KAICC 12:15 PM - 1:30 PM		KAICC 12:20 PM - 1:30 PM		12:20 PM - 1:20 PM		KAICC 1:00 PM - 2:00 PM		KAICC 12:50 PM - 2:00 PM		KAICC 10:00 AM - 2:00 PM	
2:00 PM	AFTERNOON PLENARY A		LAB 1		LAB 2		LAB 3		LAB 4		LAB 5	
3:00 PM												
4:00 PM												
5:00 PM	DOME 1:30 PM - 5:30 PM		DOME 1:30 PM - 5:30 PM		KAICC 1:30 PM - 5:00 PM		CLOSING PLENARY					
6:00 PM	DOME 2:00 PM - 3:30 PM											

FII9 will feature TWO PLENARY HALLS running in parallel for extended programming.

### PLENARY

Core programming on Days 1–3 at KAICC, open to all delegates, featuring provocative debates, fireside chats, signature Board of Changemakers sessions, and more.

### LABS

Core programming on Days 1–3 at KAICC, open to all delegates, featuring innovative breakout sessions to enhance engagement.

### CONCLAVES

Invite-only, closed-door discussions on Days 0–3 at the Ritz-Carlton and KAICC, where industry leaders share impactful ideas shaping global strategy.



# INITIATIVES & PROJECTS

## THINK

Insights from data-driven reports, publications and initiatives to navigate a complex world

### FEATURED ACTIVATIONS



#AIInclusive

#HealthyHumankind

## XCHANGE

Inclusive platforms which are catalysts for international dialogue towards fostering global collaboration



Explore exclusive interviews and thought-provoking panel discussions from past FII PRIORITY Summits and FII flagship Conferences, only on FII Institute TV.

## ACT

Investing in the actionable solutions of the future and empowering the innovators of tomorrow

### FOCUS AREAS



AI & ROBOTICS



EDUCATION



HEALTHCARE



SUSTAINABILITY

### FII VENTURE PROGRAM

Designed to accelerate the growth and success of impact-driven startups by leveraging the power of a dynamic innovation ecosystem. The program connects investors, business leaders, corporations, and institutions to foster collaboration, tackle real-world challenges, and propel groundbreaking solutions fueled by disruptive technologies.



# BOARD OF TRUSTEES



**H.E. YASIR AL-RUMAYYAN**

Governor of the Public Investment Fund; Chairman of FII Institute



**H.R.H. AMBASSADOR REEMA BINT BANDAR AL-SAUD**

Saudi Ambassador to the United States



**SEN. MATTEO RENZI**

Senator of Florence (former Prime Minister)



**H.E. MOHAMED AL ABBAR**

Founder & Chairman EMAAR properties



**DR. PETER H. DIAMANDIS**

Founder X-Prize Foundation & Singularity University



**PROFESSOR ADAH ALMUTAIRI**

Professor Pharmaceutical Chemistry, University of California (UCSD)



**PROFESSOR TONY CHAN**

Former President of King Abdullah University of Science and Technology (KAUST)



**SIR NOEL QUINN**

Chairman, Julius Baer Group



**RICHARD ATTIAS**

Chairman of the Executive Committee & Acting CEO, FII Institute; Founder & Chairman, RA&A

# FII INSTITUTE MEMBERSHIP

We invite you to be part of something more than a network – a global force for action.

As a member of FII Institute, you join The 1500 – a select community of executives, researchers, and entrepreneurs focused on building solutions for tomorrow's biggest challenges. Members collaborate on high-impact initiatives, contribute to global dialogues, and gain access to exclusive platforms including FII Conferences and FII Global PRIORITY Summits. Membership is designed for professionals who want to make a real impact. You'll gain insight, influence, and the opportunity to make a measurable difference across AI, education, health, and sustainability.

**2025 membership is now open.** Join the circle of 1500 voices leading global change.

## MEMBERSHIP BENEFITS



Access to THINK, XCHANGE & ACT platforms



Global network of 1,500 professionals across 6 continents



Investment platform access & deal-flow opportunities



Participation in high-level conclaves & working groups



Industry trend forecasting & innovation intelligence



Recognition, visibility & publishing opportunities



Proprietary insights & strategic intelligence reports



Concierge services, VIP access & in-person summits

## MEMBER TIERS



INDIVIDUALS



CORPORATIONS



STARTUPS

**Ready to join the movement?**

Explore more at [www.fii-institute.org/membership](http://www.fii-institute.org/membership) or contact us at [membership@fii-institute.org](mailto:membership@fii-institute.org)



FUTURE  
INVESTMENT  
INITIATIVE  
Powered by the FII Institute

EDITION  
9  
TH

# FII INSTITUTE PARTNERS

POWERED BY



FOUNDING PARTNER



VISION PARTNERS



STRATEGIC PARTNERS



Follow us: @FIIKSA FII Institute

[www.fii-institute.org](http://www.fii-institute.org)



For more information, contact:  
[membership@fii-institute.org](mailto:membership@fii-institute.org)