

PROGRAM

FII Priority

powered by FII Institute

MIAMI

CAPITAL IN MOTION

MARCH 25-27, 2026

FAENA HOTEL • MIAMI BEACH

Powered by



Founding Partner



PIF

4th Edition

#FIIPRIORITY | fii-institute.org



DAY 0

FII Priority

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PROGRAM-AT-A-GLANCE

WEDNESDAY, MARCH 25

MIAMI

NEW LATAM ORDER SUMMIT *FAENA HOTEL: CABARET*

10:00 AM

10:00 AM – 10:05 AM

OPENING REMARKS

10:05 AM – 10:25 AM

AMERICAS MACRO OUTLOOK

10:25 AM – 10:40 AM

FIRESIDE CHAT TO BE ANNOUNCED

10:40 AM – 11:00 AM

WHO CAPTURES THE UPSIDE OF THE
NEW LATAM ORDER?

11:00 AM

11:00 AM – 11:15 AM

FIRESIDE CHAT TO BE ANNOUNCED

11:15 AM – 11:45 AM

ENABLING CONDITIONS FOR LONG-TERM INVESTMENT IN
LATAM: CAN INFRASTRUCTURE DELIVER?

11:45 AM – 12:15 PM

WHERE IS CAPITAL FLOWING NEXT IN THE AMERICAS'
DIGITAL ECONOMY?

12:15 PM

12:15 PM – 12:30 PM

CAN AN INTER-AMERICAN CORRIDOR RESHAPE THE
WESTERN HEMISPHERE?

Subject to change. Please always check the FII mobile app for the latest updates.



DAY 0

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PROGRAM-AT-A-GLANCE

WEDNESDAY, MARCH 25

MIAMI

LIVING ROOM FAENA HOTEL | LABS

LA CAVA FAENA HOTEL | CONCLAVES

TIERRA SANTA FAENA HOTEL | CONCLAVES

1:30 PM

1:30 PM – 2:10 PM

2026 GLOBAL VENTURE
OUTLOOK: EXPECTATIONS
& TRENDS

2:10 PM – 2:40 PM

FII DEBATE: WHO WINS AND
WHO PAYS WHEN REGULATORY
FRAGMENTATION IS PRICED
INTO TECH?

2:40 PM – 3:00 PM

FII HOTSEAT: BIOTECH AS
FREEDOM

3:00 PM – 3:05 PM

HOW TO DEFINE
CHAMPIONS OF THE
INTELLIGENCE AGE

1:30 PM – 2:40PM

INVITE ONLY:
WHAT MAKES A
CITY HIGH-
REWARD OR
HIGH-RISK FOR
LONG-TERM
INVESTMENT?

*PRIORITY ACCESS
TO FII MEMBERS*

1:30 PM – 2:40PM

INVITE ONLY:
DO DIGITAL
ASSETS REQUIRE
CENTRALIZED
CONTROL TO
SCALE?

*PRIORITY ACCESS
TO FII MEMBERS*

3:10 PM

3:05 PM – 3:35 PM

WHAT DOES IT TAKE FOR
AI AGENTS TO MOVE
MONEY, DATA &
DECISIONS SAFELY?

3:35 PM – 3:55 PM

WHO OWNS THE EDGE IN
PHYSICAL AI?

3:55 PM – 4:10 PM

ARE INVESTORS
FORGETTING WHAT
POWERS AI?

4:10 PM – 4:40 PM

THE ZERO-GRAVITY
SUPPLY CHAIN

3:10 PM – 4:20PM

INVITE ONLY:
IMAGINING THE
WORLD OF WORK
IN 2050

*PRIORITY ACCESS
TO FII MEMBERS*

3:10 PM – 4:20PM

INVITE ONLY: FII
FUNDRAISING
ROADSHOW:
ARAMCO
PORTFOLIO

*PRIORITY ACCESS
TO FII MEMBERS*

Subject to change. Please always check the FII mobile app for the latest updates.



DAY 1

FII Priority

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PROGRAM-AT-A-GLANCE

MIAMI

THURSDAY, MARCH 26 | PLENARY

7:30 AM	7:30 AM – 8:45 AM NETWORKING BREAKFAST
8:45 AM	8:45 AM – 8:50 AM OPENING & WELCOME REMARKS
	8:50 AM – 9:10 AM OPENING CONVERSATION WITH H.E. YASIR AL-RUMAYYAN
9:10 AM	9:10 AM – 10:00 AM BOARD OF CHANGEMAKERS: A NEW GEOGRAPHY FOR INVESTMENT
10:00 AM	10:00 AM – 10:25 AM WHAT DOES THE NEW US-LATAM DEAL ARCHITECTURE LOOK LIKE?
	10:25 AM – 10:45 AM HOW DOES THE US-GULF INVESTMENT RELATIONSHIP PERFORM UNDER PRESSURE?
	10:45 AM – 11:00 AM IS THE HYPERSCALER PARTNERSHIP THE MOST IMPORTANT DEAL A NATION CAN MAKE?
11:00 AM	11:00 AM – 11:25 AM HOW TO GO AI-NATIVE
	11:25 AM – 11:55 AM HAS PRIVATE CAPITAL OUTGROWN THE PUBLIC MARKET?
	11:55 AM – 12:15 PM HOW WILL STABLECOINS REDEFINE GLOBAL FINANCE?
12:15 PM	12:15 PM – 1:00 PM NETWORKING LUNCH
1:00 PM	1:00 PM – 1:30 PM [PIF GLOBAL ASSET MANAGEMENT FORUM] GLOBAL MANAGERS AND SAUDI CAPITAL MARKETS IN A NEW INVESTMENT CHAPTER
	1:30 PM – 1:45 PM THE GREAT CONVERGENCE: BUILDING THE INFRASTRUCTURE FOR THE ON-CHAIN AND AI ECONOMY
	1:45 PM – 2:15 PM WHERE IS AI'S ROI?
2:15 PM	2:15 PM – 2:40 PM HOW AFRICA WILL TURN ITS DEMOGRAPHIC BOOM INTO ECONOMIC DESTINY
	2:40 PM – 3:00 PM THE NEXT TRILLION-DOLLAR ASSET CLASS: HOW AI AND SYNTHETIC BIOLOGY ARE ENGINEERING PROGRAMMABLE LIFE

Subject to change. Please always check the FII mobile app for the latest updates.

PROGRAM-AT-A-GLANCE

THURSDAY, MARCH 26 | BREAKOUTS

		LA CAVA FAENA HOTEL CONCLAVES	
1:05 PM		1:05 PM – 2:15PM INVITE ONLY: WILL ACCOUNTING DEFINE AVIATION'S COMPETITIVE EDGE? POWERED BY ARAMCO	
3:30 PM	CABARET LABS 3:30 PM – 4:00 PM AI AGENTS—DO THEY WORK?	TIERRA SANTA FAENA HOTEL CONCLAVES 3:30 PM – 4:40 PM INVITE ONLY: THE CREATOR ECONOMY VS. HOLLYWOOD: THE FIGHT FOR THE FUTURE OF IP	2:45 PM – 3:55 PM INVITE ONLY: DEFINING "CAPITAL IN MOTION": AN ALLOCATOR-LED FRAMEWORK FOR A NEW GLOBAL INDEX
	4:00 PM – 4:30 PM WHERE DOES INDUSTRIAL SOVEREIGNTY FIT IN THE SILICON ECONOMY?		PAO LABS 3:20 PM – 4:30 PM FII MEMBER ONLY: AGENTIC AI MASTERCLASS, POWERED BY COLUMBIA UNIVERSITY
4:00 PM		LIVING ROOM FAENA HOTEL LABS 4:00 PM – 4:30 PM WHAT ARE THE PATHWAYS TO PROFIT IN THE NEW ERA OF SPORTS MEDIA? POWERED BY PIF 4:30 PM – 5:00 PM HOW DO EXPERIENCES CAPTURE ALL OF LUXURY'S GROWTH?	

Subject to change. Please always check the FII mobile app for the latest updates.



PROGRAM-AT-A-GLANCE

MIAMI

FRIDAY, MARCH 27 | PLENARY

7:30 AM	7:30 AM – 8:30 AM NETWORKING BREAKFAST
8:30 AM	8:30 AM – 8:35 AM WELCOME REMARKS
	8:35 AM – 9:05 AM CAN GREEN URBAN DEVELOPMENT PAY OFF?
9:05 AM	9:05 AM – 9:25 AM WHERE IS THE SMART MONEY IN TRAVEL INFRASTRUCTURE?
	9:25 AM – 9:40 AM SESSION TO BE ANNOUNCED
	9:40 AM – 10:10 AM HOW TO SOLVE THE \$3 TRILLION EXIT PROBLEM
10:10 AM	10:10 AM – 10:30 AM SHOULD GOVERNMENTS LEAD OR FOLLOW ON AI?
	10:30 AM – 10:50 AM IS SIMULATION THE KEY TO UNLOCKING A \$100 BILLION OPPORTUNITY?
	10:50 AM – 11:05 AM REDEFINING ASSET MANAGEMENT AMID CONSTANT CHANGE
	11:05 AM – 11:20 AM WHAT IS THE WORLD ECONOMIC OUTLOOK?
11:20 AM	11:20 AM – 11:40 AM WHAT DOES IT MEAN TO INVEST IN A NATION?
	11:40 AM – 12:00 PM IS AEROSPACE THE NEXT BILLION-DOLLAR SUPERCYCLE?
12:00 PM	12:00 PM – 12:20 PM CAN MEDICAL DIPLOMACY BUILD A HEALTHIER WORLD ORDER?
	12:20 PM – 12:45 PM WHAT WILL IT TAKE TO WIN THE RACE FOR CRITICAL MINERALS?
	12:45 PM – 1:10 PM HOW WILL NEW ENERGY DEALS REWIRE POWER, COMPUTE, AND PROFIT?
1:10 PM	1:10 PM – 1:30 PM WHAT IS THE FRAMEWORK FOR LARGE-SCALE CO-INVESTMENTS?
	1:30 PM – 3:15 PM NETWORKING LUNCH AT FAENA HOTEL



DAY 2

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PROGRAM-AT-A-GLANCE

MIAMI

FRIDAY, MARCH 27 | PLENARY

3:15 PM

3:15 PM – 3:25 PM

WHICH COMPUTE HUBS WILL WIN THE NEXT WAVE OF AI?

3:25 PM – 3:40 PM

BUILDING A WORLDWIDE MYTHOLOGY, NOT JUST A BLOCKBUSTER

3:40 PM – 3:50 PM

IS THE FUTURE OF GAMING STILL GLOBAL?

3:50 PM

3:50 PM – 4:10 PM

CAN ELITE GRIT GUARANTEE ROI?

4:10 PM – 4:30 PM

HOW DO POWER & CAPITAL FLOW?

4:30 PM – 4:45 PM

FIRESIDE CHAT TO BE ANNOUNCED

4:45 PM – 5:00 PM

DO SPORT & CULTURE HAVE EXPONENTIAL RETURN?

5:30 PM

5:30 PM – 6:30 PM

PRESIDENTIAL ADDRESS

Subject to change. Please always check the FII mobile app for the latest updates.

WEDNESDAY, MARCH 25

FAENA HOTEL: CABARET

10:00 AM – 12:30 PM

SUMMIT: THE NEW LATAM ORDER

The FII New LatAm Summit will serve as the premier global platform dedicated to redefining Latin America's role in the emerging world economic order.

At a moment of profound geopolitical and economic realignment, Latin America is transitioning from a region of potential to a region of strategic execution. Rich in critical minerals, renewable energy capacity, agricultural strength, human capital, and digital innovation, the region stands at the center of global capital reallocation.

The Summit will convene heads of state, sovereign wealth funds, institutional investors, global CEOs, technology leaders, and development institutions to accelerate investment partnerships and unlock scalable opportunities across the continent.

10:00 AM – 10:05 AM

CABARET
Remarks

OPENING REMARKS

Speakers:

- Richard Attias, Chairman of the Executive Committee & Acting CEO, FII Institute

10:05 AM – 10:25 AM

CABARET
Panel Discussion

AMERICAS MACRO OUTLOOK

Opportunity is ripe in Latin America and the Caribbean, but building the New LatAm Order will require massive and continued investments. McKinsey estimates that the region will need to ramp annual investment to USD 1.9–2.3 trillion – roughly 28% of GDP by 2040, up from about 20% today – to stay on a high-growth trajectory. With abundant natural resources, growing urban populations, expanding digital and industrial capabilities, and a strategic position in global value chains, Latin America and the Caribbean has the potential to become a hub for innovation, energy, critical minerals, and knowledge-based industries. As global economic shifts, rapid technological change, and evolving trade and investment patterns reshape opportunities across Latin America and the Caribbean, where are the most compelling opportunities?

Speakers:

- Yazeed Saleh AlYahya, CEO, Saudi Eksab for International Investments Company
- Norberto Giangrande Jr., Chariman, Minerva Foods

Moderator: Soledad O'Brien, CEO, Soledad O'Brien Productions

10:25 AM – 10:40 AM

CABARET
Panel Discussion

FIRESIDE CHAT TO BE ANNOUNCED

Speakers:

- H.E. Delcy Rodriguez, Interim President, Bolivarian Republic of Venezuela

Moderator: Richard Attias, Chairman of the Executive Committee & Acting CEO, FII Institute

WEDNESDAY, MARCH 25
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10:40 AM – 11:00 AM
CABARET
Panel Discussion

WHO CAPTURES THE UPSIDE OF THE NEW LATAM ORDER?

Ongoing political and economic shifts are shaping Latin America and the Caribbean's evolving role in the global economy. Central banks are tasked with preserving stability amid inflation and fiscal pressures; pension funds are searching for long-duration, local-currency assets; and Miami is emerging as the Western Hemisphere's deal-making hub. As this "new LatAm order" takes shape, how can opportunities be identified, financed, and scaled to support sustainable growth and shared benefits for both investors and the wider region?

Speakers:

- Mauricio Claver-Carone, Managing Partner, LARA Fund, Former United States Special Envoy for Latin America, United States
- The Hon. Francis X. Suarez, Of Counsel, Quinn Emanuel Urquhart & Sullivan LLP, United States

Moderator: Jose Felix Diaz, Executive Vice President & Managing Partner, Ballard Partners

11:00 AM – 11:15 AM
CABARET
Panel Discussion

FIRESIDE CHAT TO BE ANNOUNCED

Speaker:

- H.E. María José Pinto, Vice President, Ecuador

Moderator: Cécilia Attias, Founder & President, Cealia Attias Foundation for Women, Former First Lady of France

11:15 AM – 11:45 PM
CABARET
Panel Discussion

ENABLING CONDITIONS FOR LONG-TERM INVESTMENT IN LATAM: CAN INFRASTRUCTURE DELIVER?

Latin America and the Caribbean stands at a strategic inflection point, where infrastructure investment will determine whether the region can fully capitalize on integration into global and regional value chains, demographic growth, and rapid urbanization. The Inter-American Development Bank estimates the region must invest approximately 3–5% of GDP annually to close its infrastructure gap and sustain long-term competitiveness. As global capital searches for resilient, long-duration assets, how can Latin America and the Caribbean translate its structural advantages into a scalable infrastructure growth story? What enabling conditions, partnerships, and frameworks are needed to attract financing while mitigating execution risk and supporting economic growth?

Speakers:

- H.E. María José Pinto, Vice President, Ecuador
- Manfredi Lefebvre d'Ovidio, Chairman, WITC, Monaco
- Joe Sitt, Chairman & CEO, Thor Equities Group, United States
- Juan Carlos Zepeda, Partner, MIP Real Assets, CEO, Quantum Energía, Mexico

Moderator: Deborah Acosta, Florida Correspondent. The Wall Street Journal

Subject to change. Please always check the FII AI Compass for the latest updates.



WEDNESDAY, MARCH 25

FAENA HOTEL: CABARET

10:00 AM – 12:30 PM

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11:45 PM – 12:15 PM

CABARET

Panel Discussion

WHERE IS CAPITAL FLOWING NEXT IN THE AMERICAS' DIGITAL ECONOMY?

Across the Americas, a new generation of digital-native companies is attracting global venture and institutional capital, reshaping the region's innovation and investment landscape. Venture funding across the Americas surpassed \$180 billion in recent years, with fintech, digital infrastructure, and AI-driven platforms leading the next wave of high-growth startups. As capital, policy, and technology increasingly intersect, where will investors find the next breakout opportunities—and what conditions will be needed to scale them?

Speakers:

- Eng. Abdulrahman T. Bakir, Managing Director–Americas, Ministry of Investment of Saudi Arabia (MISA)
- Gerry Giacomán Colyer, Co-founder & CEO, Clara, Brazil
- Shu Nyatta, Founder & Managing Partner, Bicycle Capital, United States
- Emiliano Mroue, Founder & CEO, Fibrazo, Colombia
- Chris Pilkerton, Assistant Secretary for Investment Security, U.S. Department of the Treasury, United States

Moderator: Sasha Qadri, Presenter & Former News Anchor

12:15 PM – 12:30 PM

CABARET

Fireside Chat

CAN AN INTER-AMERICAN CORRIDOR RESHAPE THE WESTERN HEMISPHERE?

Once seen primarily through the lens of need, Latin America is increasingly being recognized as a region of opportunity—across sectors ranging from critical minerals and new value-added supply chains to digital transformation and food security. According to recent UNCTAD data, Latin America and the Caribbean led middle-income economies in FDI growth in 2025, with a striking 24% increase. As trade and investment ties deepen across the Americas—and as countries that are ready move forward to integrate markets, infrastructure, and supply chains—is an inter-American investment corridor beginning to take shape, one that could reshape opportunity across the Western Hemisphere?

Speakers:

- Ilan Goldfajn, President, Inter-American Development Bank

Moderator: Soledad O'Brien, CEO, Soledad O'Brien Productions

Subject to change. Please always check the FII AI Compass for the latest updates.

WEDNESDAY, MARCH 25
FAENA HOTEL: LABS
1:30 PM – 2:10 PM
LIVING ROOM
Panel Discussion

2026 GLOBAL VENTURE OUTLOOK: EXPECTATIONS & TRENDS

Global venture enters 2026 with more capital, more companies, and expanded opportunities that will reshape how investors deploy risk. Distinct strategies are emerging—some optimized for speed and early signal, others focused on ownership, durability, and long-term resilience—reflecting a market that is broader and more sophisticated than ever. At the same time, venture is extending beyond fast-cycle investments into infrastructure, energy, advanced manufacturing, and deep R&D, applying innovation-driven capital to sectors poised for generational impact. The question for 2026 isn't whether venture will adapt—it's which strategies and innovations will define its next era of value creation?

Speakers:

- Christian Garrett, Partner, 137 Ventures; Co-Founder, Hill & Valley Forum; Co-Founder Onodrim Industries, United States
- Jack R. Selby, Managing Partner, Copper Sky, United States
- Dana Settle, Co-Founder & Managing Partner, Greycroft, United States

Moderator: Joseph Cass, Senior Director, S&P Global

2:10 PM – 2:40 PM
LIVING ROOM
Key Debate

FII DEBATE: WHO WINS AND WHO PAYS WHEN REGULATORY FRAGMENTATION IS PRICED INTO TECH?

Regulatory fragmentation across AI and deep-tech is turning geographic arbitrage into a strategic lever that investors and acquirers actively engineer. Bloomberg reports that at the close of 2025, companies headquartered in high-friction regulatory jurisdictions traded at 20 to 40 percent discounts, only to reprice sharply once compliance exposure could be absorbed by multinational buyers. When capital optimizes around where the rules diverge rather than where they hold, who captures the value and who absorbs the cost?

Speakers:

- Ben Casnocha, General Partner, Village Global, United States
- Raj Ganguly, Co-Founder & Co-CEO, B Capital, United States
- Patrick Zhong, Founding Managing Partner, M31 Capital, China

Moderator: Sasha Qadri, Presenter & Former News Anchor

2:40 PM – 3:00 PM
LIVING ROOM
Hot Seat

FII HOTSEAT: BIOTECH AS FREEDOM

Recent technological advancements have made theories of biological freedom ever closer to reality by the day. Yet, beyond the massive market opportunity, Precedence Research predicts the sector will experience 13% yearly growth for the next 10 years, the extent of the new scientific capabilities is unlocking questions with implications in fields as diverse as geoeconomics to philosophy. As biologics and cell/gene manipulation come online, what will it take to maintain the vision of biotech as a source of and tool for freedom?

Speakers:

- Christian Angermayer, Founder, Apeiron Investment Group, United Kingdom
- Aydin Gokce, CEO, General Cybernetics, United States

WEDNESDAY, MARCH 25
FAENA HOTEL: LABS
3:00 PM – 3:05 PM
LIVING ROOM
Future Flash

HOW TO DEFINE CHAMPIONS OF THE INTELLIGENCE AGE

As AI reshapes industries, the defining force will not be the technology itself, but the ambition and purpose of those who harness it to transform how we live, work, and solve global challenges. The next generation of AI leaders will be driven by a conviction to create enduring value — building enterprises that scale innovation while advancing progress across sectors. This perspective sets the foundation for a forward-looking conversation on who will rise as the champions of the AI era, and what will distinguish those determined not only to lead markets, but to shape a better future.

Speakers:

- Hala Hanna, Executive Director, MIT Solve, United States

3:05 PM – 3:35 PM
LIVING ROOM
Panel Discussion

WHAT DOES IT TAKE FOR AI AGENTS TO MOVE MONEY, DATA & DECISIONS SAFELY?

As AI agents gain the ability to transact, access enterprise systems, and execute decisions autonomously, economic authority is shifting from humans to software. For companies building the models, infrastructure, and transaction rails behind this transition, the challenge is no longer capability, but control at scale. Enabling agents to move capital and manipulate data requires secure execution frameworks, resilient data architecture, and real-time oversight. As agentic systems assume direct influence over financial flows and enterprise operations, what foundations are essential to ensure autonomy strengthens institutional trust?

Speakers:

- Prem Akkaraju, CEO, Stability AI, United States
- Matthew Fitzpatrick, CEO, Invisible Technologies, United States
- Mohsen Moazami, Vice Chair, DDN, United States
- Ivan Soto-Wright, CEO & Co-Founder, MoonPay, United States

Moderator: Shu Nyatta, Founder & Managing Partner, Bicycle Capital

3:35 PM – 3:55 PM
LIVING ROOM
Panel Discussion

WHO OWNS THE EDGE IN PHYSICAL AI?

With the global robotics market projected to surpass \$100 billion by 2030, the sector has emerged as a central arena of technological and economic competition. In the U.S., dense venture networks, leading universities, and corporate R&D labs continue to anchor early-stage innovation and commercialization. At the same time, powerful ecosystems are scaling beyond the U.S., as Asia leverages industrial depth, Europe advances applied research clusters, and the Gulf deploys sovereign capital to accelerate platform development. As capital, talent, and commercialization models evolve across regions, which ecosystem architecture will ultimately define the future of the global robotics race?

Speakers:

- Cathryn Chen, Founder & CEO, MarketX Ventures, Founder & General Partner, Radiate Ventures, United States
- Erik LaPaglia, Managing Partner, NextTech Ventures, United States
- Ibrahim Abdulaziz Neyaz, CEO, National Technology Development Program (NTDP), Kingdom of Saudi Arabia

Moderator: Sasha Qadri, Presenter & Former News Anchor

WEDNESDAY, MARCH 25
FAENA HOTEL: LABS

3:55 PM – 4:10 PM
LIVING ROOM
Hot Seat

ARE INVESTORS FORGETTING WHAT POWERS AI?

Is AI the shiny object distracting investors from powering its own future? The IEA's State of Energy Innovation 2026 reveals VC for energy start-ups plunged 10% to \$27 billion in 2025—the third consecutive decline—as AI snagged nearly 30% of global deals, with top energy funds redirecting billions amid rising rates. In this hot seat interview, face rapid-fire questions on the irony, resilient fusion/grid bets, and realignment needs—audience Q&A encouraged. Will investors realign priorities to fuel sustainable energy for AI's demands?

Speakers:

- Peter Barrett, General Partner, Playground Global, United States

Moderator: Lydia Moynihan, Columnist, New York Post

4:10 PM – 4:40 PM
LIVING ROOM
Panel Discussion

THE ZERO-GRAVITY SUPPLY CHAIN

While the 20th century was about "exploring" space, the 21st is about "industrializing" it. The market is hot—Brookings reports the global space economy will triple from \$630 billion in 2023 to \$1.8 trillion by 2035. How are investors underwriting these "off-world" supply chains, and when will "Made in Space" become a standard industrial label?

Speakers:

- Barbara Belvisi, Founder & CEO, Interstellar Lab, France
- Philip Johnston, CEO & Co-Founder, Starcloud, United States
- Jim Keravala, CEO, OffWorld, United States

Moderator: Sasha Qadri, Presenter & Former News Anchor

WEDNESDAY, MARCH 25

FAENA HOTEL: MEDIA BRIEFING & INVITE-ONLY CONCLAVES

1:00 PM – 2:00PM
MAMMOTH GARDEN

PRESS BRIEFING

Members of the press are invited to join FII Institute leadership for a media briefing at the Mammoth Garden inside the Faena Hotel.

Advance RSVP or registration is required for entry, and a valid press badge or credentials must be presented upon arrival.

Refreshments will be served.

Hosted by:

- Richard Attias, Chairman of the Executive Committee & Acting CEO, FII Institute

1:30 PM – 2:40PM
LA CAVA

INVITE ONLY: WHAT MAKES A CITY HIGH-REWARD OR HIGH-RISK FOR LONG-TERM INVESTMENT?

For decades, global real estate capital treated cities as stable, long-duration partners. That trust is breaking. Regulatory volatility, insurance retreat, and climate exposure are pushing risk down from nations to municipalities and individual assets. Capital no longer underwrites demand alone—it demands governability, insurability, and exit certainty. When thresholds are crossed, capital doesn't reprice gradually; it withdraws entirely. This creates a stark divide: cities that stay institutionally investable versus those that don't. When capital stops trusting cities, what happens to urban growth, liquidity, and long-term value?

Co-Chairs:

- Joe Sitt, Chairman & CEO, Thor Equities Group, United States
- The Hon. Francis X. Suarez, Of Counsel, Quinn Emanuel Urquhart & Sullivan LLP, United States

3:10 PM – 4:20PM
LA CAVA

INVITE ONLY: IMAGINING THE WORLD OF WORK IN 2050

AI and automation have the potential to create two very different realities by 2050: one where they power productivity growth for aging economies and unlock higher-quality employment for younger generations, and one where, lacking direction, they exacerbate inequality and social fragmentation. The future could unfold in very different ways depending on the choices made today—while some tech leaders warn AI could wipe out half of all entry-level white-collar jobs, others believe it could create 170 million new jobs globally by 2030. Looking past near-term disruption, what long-term system redesigns are necessary to ensure the technology strengthens, not weakens, the social contract?

Co-Chairs:

- Jawad Khan, Head of Workforce Development, PIF, Kingdom of Saudi Arabia
- Tarek Mansour (TJ), Senior Partner & Leader of the Public, Health & Social Practice, McKinsey & Company, United Arab Emirates

WEDNESDAY, MARCH 25

FAENA HOTEL: INVITE-ONLY CONCLAVE & ROADSHOW

1:30 PM – 2:40PM

TIERRA SANTA

INVITE ONLY: DO DIGITAL ASSETS REQUIRE CENTRALIZED CONTROL TO SCALE?

As digital assets scale globally, the systems that underpin trust, custody, identity, compliance, and settlement, are rapidly converging into a small number of powerful intermediaries. In 2025, global crypto adoption surpassed 716 million users while digital-asset theft exceeded \$2.7 billion by mid-year, driven largely by failures in custody, identity security, and infrastructure resilience. If trust must consolidate to ensure safety and scale, who should control it, and what governance constraints are required to prevent systemic risk and excessive concentration of power?

Co-Chairs:

- Maja Vujinovic, CEO, Digital Assets, FG Nexus, Managing Director, OGroup LLC
- Zach Witkoff, CEO, World Liberty Financial, United States

3:10 PM – 4:20PM

TIERRA SANTA

INVITE ONLY: FII FUNDRAISING ROADSHOW: ARAMCO PORTFOLIO

It's the most exciting time to invest in industrial tech in decades—and for startup CEOs and potential investors, there's no better vehicle to fundraise or source deals than FII.

Don't miss this chance to back the next wave of industrial innovation championed by Aramco and Prosperity7 Ventures. Access the Investor Briefing and coordinate a 1:1 with Founders during the FII PRIORITY Miami Summit (March 25-27) using the FII mobile app.

Presenting Ventures:

- AJ Abdallat, Founder & CEO, Beyond Limits, United States
- Amit Gupta, CEO, Aerosol, United States
- Ben Leiken, CTO, Arkesto, Inc., United States
- John Michael Melby, CEO, Xpansiv, United States
- Seonghoon Woo, CEO, Amogy, Inc., United States

WEDNESDAY, MARCH 25



THE MOORE: MEMBERS-ONLY WELCOME DINNER

7:00 PM

THE MOORE, MIAMI

MEMBERS-ONLY:
WELCOME DINNER
HOSTED BY FII
INSTITUTE IN
COLLABORATION
WITH DORSIA

This exclusive evening will bring together FII Institute members, distinguished leaders, innovators, and decision-makers for engaging conversations, meaningful connections, and forward-looking dialogue on the future of global investment and its impact on humanity.

We look forward to welcoming you to this special gathering of the FII Institute community in Miami.

THURS, MAR 26 | ACCELERATING CAPITAL

FAENA FORUM: PLENARY

7:30 AM – 8:45 AM

FAENA FORUM
Networking

**NETWORKING
BREAKFAST**

8:45 AM – 8:50AM

PLENARY
Remarks

**OPENING & WELCOME
REMARKS**

Speaker:

- Richard Attias, Chairman of the Executive Committee & Acting CEO, FII Institute

8:50 AM – 9:10 AM

PLENARY
Fireside Chat

**OPENING
CONVERSATION WITH
H.E. YASIR AL-
RUMAYYAN**

Speaker:

- H.E. Yasir O. Al-Rumayyan, Governor, PIF; Chairman, Saudi Aramco; Chairman, FII Institute, Kingdom of Saudi Arabia

Moderator: Robert F. Smith, Founder, Chairman & CEO, Vista Equity Partners



THURS, MAR 26 | ACCELERATING CAPITAL

FAENA FORUM: PLENARY

9:10 AM – 10:00 AM

INVESTMENT

PLENARY

Board of Changemakers

BOARD OF CHANGEMAKERS: A NEW GEOGRAPHY FOR INVESTMENT

Growing national economic competition and society-wide technological disruption is forcing coordination between private and public leaders at levels not seen in decades. As traditional strategies disappear and new rules emerge, how are the biggest players not just adapting to but leading this new economic order?

Speakers:

- H.E. Mohammed bin Abdullah Al-Jadaan, Minister of Finance, Kingdom of Saudi Arabia
- Mohamed Alabbar, Founder, Emaar Properties, Founder, Noon.com, United Arab Emirates
- William E. Ford, Chairman & CEO, General Atlantic, United States
- Stephen M. Ross, Founder & Non-Executive Chairman, Related Companies, Chairman of the Board & Managing General Partner, Miami Dolphins, United States
- Dr. Fei-Fei Li, Professor, Stanford University; Co-Founder & CEO, World Labs, United States
- H.E. Matteo Renzi, Senator of the Italian Republic, Former Prime Minister of Italy

Moderator: Maria Bartiromo, Anchor & Global Markets Editor, FOX Business Network, FOX News Channel

10:00 AM – 10:25 AM

GEOECONOMICS

PLENARY

Panel Discussion

WHAT DOES THE NEW US-LATAM DEAL ARCHITECTURE LOOK LIKE?

The strategic reset across the Americas is producing a new generation of bilateral investment structures between the U.S. and Latin America that did not exist five years ago. Inbound M&A deal volume in Latin America surged 45% in 2025 to \$40.6 billion, with the United States reclaiming its position as the region's leading cross-border investor after a 407% year-over-year jump in U.S. deal volume. As Washington recalibrates its economic posture toward the hemisphere and sovereign players from the Gulf deepen their footprint, what will the deal frameworks, governance terms, and partnership models of this new corridor actually look like?

Speakers:

- Mauricio Claver-Carone, Managing Partner, LARA Fund, Former United States Special Envoy for Latin America, United States
- Norberto Giangrande Jr., Chariman, Minerva Foods, Brazil
- Secretary Steven T. Mnuchin, Founder & Managing Partner, Liberty Strategic Capital, 77th Secretary of Treasury of the United States

Moderator: Soledad O'Brien, CEO, Soledad O'Brien Productions

10:25 AM – 10:45 AM

GEOECONOMICS

PLENARY

Fireside Chat

HOW DOES THE US-GULF INVESTMENT RELATIONSHIP PERFORM UNDER PRESSURE?

The financial interdependence between the United States and the Gulf has no modern precedent: sovereign wealth funds controlling roughly 40% of global SWF assets have made America their largest destination for cross-border capital, while Washington has made Gulf partnerships central to its AI, defense, and energy strategies. Recent bilateral commitments between the U.S. and Gulf states have exceeded \$600 billion, spanning defense, aerospace, energy, and technology. When political cycles, trade realignments, and competing global priorities test the architecture connecting the world's largest pool of sovereign capital to the world's largest economy, what bends, what holds, and what gets stronger?

Speakers:

- Jared Kushner, Founder & CEO, Affinity Partners

Moderator: Richard Attias, Chairman of the Executive Committee & Acting CEO, FII Institute

THURS, MAR 26 | ACCELERATING CAPITAL

FAENA FORUM: PLENARY

10:45 AM – 11:00 AM
AI ECONOMICS
PLENARY
Panel Discussion

IS THE HYPERSCALER PARTNERSHIP THE MOST IMPORTANT DEAL A NATION CAN MAKE?

A country's economic competitiveness increasingly depends on which technology platform it partners with, as AI infrastructure becomes as strategic as energy grids, ports, and defense systems. McKinsey estimates that sovereign AI could represent a \$600 billion market by 2030, with 71% of executives and government officials surveyed calling it an existential concern or strategic imperative. When a single hyperscaler's annual capex rivals a nation's entire digital economy, what do the partnership terms, workforce commitments, and ownership structures need to look like to ensure both sides win?

Speakers:

- H.E. Mohammed Al-Sheikh, Minister of State; Member, Council of Ministers; Board Member, Public Investment Fund (PIF), Kingdom of Saudi Arabia
- Dina Powell McCormick, President & Vice Chairman, Meta, United States

Moderator: Richard Attias, Chairman of the Executive Committee & Acting CEO, FII Institute

11:00 AM – 11:25 AM
PLENARY
Panel Discussion

HOW TO GO AI-NATIVE

Every company is increasingly pressured to prove they can successfully incorporate AI into their work streams and garner significant return. Yet, despite the hype, a recent MIT study found that 95% of corporate Gen-AI pilots have failed to deliver any measurable impact, showing the challenge is not the technology but fitting it into existing structures. How are leading companies creating ecosystems where they balance disrupting themselves to create AI-native workflows with maintaining their enterprise identity?

Speakers:

- Tareq Amin, CEO, HUMAIN, Kingdom of Saudi Arabia
- Gary Cohn, Vice-Chairman, IBM, United States
- Tony Douglas, CEO, Riyadh Air, Kingdom of Saudi Arabia

Moderator: Zain Asher, Anchor, CNN

11:25 AM – 11:55 AM
PRIVATE CAPITAL
PLENARY
Panel Discussion

HAS PRIVATE CAPITAL OUTGROWN THE PUBLIC MARKET?

The most consequential shift in global finance is no longer about which stocks are rising or falling; it is about whether the public market itself still sits at the center of the system. In 2025, global buyout and growth deals above \$500 million surged 44% to eclipse \$1 trillion for the first time on record, while more than 16,000 PE-backed companies globally had been held for over four years, representing 52% of total buyout inventory, according to McKinsey. With the highest-growth assets staying private longer, sovereign capital flowing into direct deals, and private credit replacing traditional bank lending at scale, what does transparent capitalism look like when the most valuable parts of the economy never reach a public exchange?

Speakers:

- Mary Callahan Erdoes, CEO, JPMorgan Chase Asset and Wealth Management
- Ilan Goldfajn, President, Inter-American Development Bank
- Scott Goodwin, Co-Founder & Managing Partner, Diameter Capital Partners, United States
- David Manlowe, CEO, Benefit Street Partners, United States
- Ken Moelis, Executive Chairman, Moelis & Company, United States

Moderator: James Fontanella-Khan, US Finance Editor, Financial Times

THURS, MAR 26 | ACCELERATING CAPITAL

FAENA FORUM: PLENARY



11:55 AM - 12:15 PM

CRYPTO

12:15 PM - 1:00 PM

PLENARY

Panel Discussion

HOW WILL STABLECOINS REDEFINE GLOBAL FINANCE?

As cross-border commerce outgrows the rails built to support it, digital asset leaders and multinational corporations are quietly turning to new financial infrastructure. Stablecoins are already used for trillions of dollars in B2B settlements and growing fast, while the IMF reported total crypto transaction volume reached \$9.6 trillion in Q3 2025, up about 40% from just one quarter before. If the stablecoin adoption curve is reaching takeoff, how will the digital asset industry manage this transition alongside retail adoption, institutional integration, and complex regulatory environments across the world?

Speakers:

- Brad Garlinghouse, CEO, Ripple, United States
- Maja Vujinovic, CEO, Digital Assets, FG Nexus, Managing Director, OGroup LLC, United States
- Zach Witkoff, CEO, World Liberty Financial, United States

Moderator: Lydia Moynihan,
Columnist, New York Post

NETWORKING LUNCH

THURS, MAR 26 | ACCELERATING CAPITAL

FAENA FORUM: PLENARY


1:00 PM – 1:30 PM
INVESTMENT
PLENARY
Panel Discussion

[PIF GLOBAL ASSET MANAGEMENT FORUM] GLOBAL MANAGERS AND SAUDI CAPITAL MARKETS IN A NEW INVESTMENT CHAPTER

Showcasing progress and activation of previously signed MoUs with U.S.-based asset managers, highlighting achieved milestones and next-phase collaboration.

Speakers:

- Yazeed Alhumied, Deputy Governor & Head of MENA Investment Division, PIF, Kingdom of Saudi Arabia
- Brian Higgins, Founder & Managing Partner, King Street, United States
- Dr. Michael Hunstad, President - Asset Management, Northern Trust, United States

Moderator: Dina DiLorenzo, President, Guggenheim Investments, United States

1:30 PM– 1:45 PM
PLENARY
Fireside Chat

THE GREAT CONVERGENCE: BUILDING THE INFRASTRUCTURE FOR THE ON-CHAIN AND AI ECONOMY

We are entering a new phase of digital transformation, phase one was defined by speculation, the second phase by infrastructure. Financial services, which represent about one fifth of global market capitalization, are undergoing a structural shift as crypto infrastructure integrates with banking, payments, and capital markets. As the focus shifts from token prices to the financial rails beneath them, who will build and finance the systems powering the AI economy.

Speakers:

- Michael Novogratz, Founder & CEO, Galaxy Digital, United States

Moderator: Zain Asher, Anchor, CNN

AI INVESTMENT
1:45 PM – 2:15 PM
AI INVESTMENT
PLENARY
Panel Discussion

WHERE IS AI'S ROI?

Driven by a mania-like desire not to miss out, investors have heaped sky-high valuations on almost any company touching AI and, it's not just AI companies—global corporate AI investment reached \$253 billion in 2024, while worldwide spending on AI-supporting technologies is expected to exceed \$749 billion by 2028. Yet, as investors continue to make bets on this or that lab, where will AI's actual ROI come from?

Speakers:

- H.E. Sebastian Kurz, Former Chancellor of Republic of Austria; Co-Founder & President, DREAM
- Prof. Dr. Tony Chan, Former President, KAUST & HKUST, Venture Partner, Beta Lab, Kingdom of Saudi Arabia
- Marcelo Claure, Brightstar Capital Partners, Co-Chair, United States
- Dina DiLorenzo, President, Guggenheim Investments, United States
- Jack Hidary, CEO, SandboxAQ, United States

Moderator: Sir Martin Sorrell, Founder & Executive Chairman, S4 Capital Group, United Kingdom

THURS, MAR 26 | ACCELERATING CAPITAL

FAENA FORUM: PLENARY

2:15 PM – 2:40 PM

GEOECONOMICS
PLENARY
Remarks & Discussion

HOW AFRICA WILL TURN ITS DEMOGRAPHIC BOOM INTO ECONOMIC DESTINY

While developed nations face rapidly shrinking labor pools, Africa is uniquely positioned to become the world's primary engine of future growth if it can channel investment into the sectors that unlock that potential. According to recent World Bank projections, Sub-Saharan Africa's working-age population will expand by more than 620 million people between 2025 and 2050, accounting for more than three-quarters of the net increase across all emerging markets and developing economies. How can leaders leverage strategic investments in agriculture and education, alongside regional coordination on infrastructure, trade, and governance, to transform this unprecedented demographic momentum into lasting economic power?

Keynote Presidential Address:

- H.E. Julius Maada Bio, President, Republic of Sierra Leone

Followed by Conversation Featuring:

- H.E. Julius Maada Bio, President, Republic of Sierra Leone

Moderator: Richard Attias, Chairman of the Executive Committee & Acting CEO, FII Institute

2:40 PM – 3:00 PM

BIOTECH
PLENARY
Fireside Chat

THE NEXT TRILLION-DOLLAR ASSET CLASS: HOW AI AND SYNTHETIC BIOLOGY ARE ENGINEERING PROGRAMMABLE LIFE

The greatest venture returns of the next decade will not be found in public markets, but within high-velocity, closed innovation ecosystems. At the forefront of this shift is Colossal Biosciences, transforming synthetic biology from a science into a scalable "Creation Engine" for living products. By industrializing the code of life, this platform is gestating a new generation of potentially category-defining, trillion-dollar companies across sports, entertainment, education, public safety, and the environment. Discover how capital markets can capture the value of this and other "privatized" innovation pipelines before they reach the open market.

Speakers:

- Peter H. Diamandis, MD, Founder & Executive Chairman, XPRIZE; Board Member, FII Institute, United States
- Ben Lamm, Co-Founder & CEO, Colossal, United States



THURS, MAR 26 | ACCELERATING CAPITAL

FAENA HOTEL: LABS

3:30 PM – 4:00 PM

CABARET

Panel Discussion

AI AGENTS—DO THEY WORK?

The largest AI companies and brand new startups, not to mention the millions backing them, are betting agentic AI technology will revolutionize the economy as we know it. While conservative reports claim a global AI Agent market size of \$7.6–8.0 billion, others note the potential of the technology to replace entire sectors, scaling almost infinite return. Yet, in the face of consumer hesitance, regulatory hurdles, and the actual technological capabilities, have AI agents had as much impact as people swear they will?

Speakers:

- Nick Frosst, Co-founder, Cohere, Canada
- Noosheen Hashemi, Co-Founder & CEO, January AI, United States
- Eiso Kant, Co-Founder & Co-CEO, poolside, France
- Sebastian Mejia, CEO & President, The Zeal Co.; Founder & Chairman, Tako, Brazil

Moderator: Sasha Qadri, Presenter & Former News Anchor

4:00 PM – 4:30 PM

CABARET

Panel Discussion

WHERE DOES INDUSTRIAL SOVEREIGNTY FIT IN THE SILICON ECONOMY?

Industrial sovereignty is increasingly foundational to national competitiveness, where control over supply chains and critical technologies define economic power and resilience. Bain & Company estimates that semiconductor and related manufacturing commitments in the United States exceeded 400–480 billion dollars in 2025. As state-backed capital, export controls, and onshoring are now reshaping the manufacturing landscape, are a country's industrial ambitions now anchored to the ability to fund domestic AI infrastructure and incubate a high-tech ecosystem?

Speakers:

- Dr. Siyu Huang, CEO, Factorial, United States
- Dr. Subodh Kulkarni, President & CEO, Rigetti Computing, United States
- Keith Strier, Senior Vice President, Global AI Markets, AMD, United States

Moderator: Ben Casnocha, General Partner, Village Global

THURS, MAR 26 | ACCELERATING CAPITAL

FAENA HOTEL: LABS
4:00 PM – 4:30 PM
LIVING ROOM
Panel Discussion

WHAT ARE THE PATHWAYS TO PROFIT IN THE NEW ERA OF SPORTS MEDIA? POWERED BY PIF

The rise of new media formats like streaming has fundamentally changed how the sports industry reaches fans and delivers commercial return. To capture this rapidly evolving market, streamers reportedly spent a total of \$12.5 billion on sports rights in 2025, a fifth of global annual TV spend. With the path to profitability requiring audience scaling and measurements that investors can trust, what will be the model that can both capture this value and work long term?

Speakers:

- Marc Ganis, Founder & Executive Managing Director, SportsCorp Ltd, United States
- Al Guido, Chairman & CEO, Elevate, United States
- Scott O'Neil, CEO, LIV Golf, United Kingdom
- Danny Townsend, CEO, SURJ Sports Investment, Kingdom of Saudi Arabia

Moderator: Thomas H. Rudy, Chief Investment Officer, Golf Saudi

4:30 PM – 5:00 PM
LIVING ROOM
Panel Discussion

HOW DO EXPERIENCES CAPTURE ALL OF LUXURY'S GROWTH?

Experiential categories have accounted for all of luxury's net growth since 2023, even as the sector lost 60 million consumers and personal goods margins fell to their lowest level since 2009. The latest Bain-Altgamma study shows luxury hospitality, dining, and travel outperforming tangible goods across every region in 2025, with fewer than half of personal luxury goods brands managing to grow revenue. If the wealthiest consumers are permanently reallocating spend from products to experiences, how do investors build durable businesses in sectors from hospitality to real estate around something that disappears the moment it happens?

Speakers:

- Joseph DaGrosa, Founder & Chairman, DaGrosa Capital Partners, United States
- Jonathan Goldstein, Co-Founder & CEO, Cain, United Kingdom
- Marc Lotenberg, Founder, CEO & Chairman, Dorsia, United States
- Nadja Swarovski, Managing Partner, Pegasus Capital, United States

Moderator: Lydia Moynihan, Columnist, New York Post



THURS, MAR 26 | ACCELERATING CAPITAL

FAENA HOTEL: LABS

3:20 PM – 4:30 PM

PAO

Masterclass

**FII MEMBER ONLY:
AGENTIC AI
MASTERCLASS,
POWERED BY
COLUMBIA UNIVERSITY**

This interactive masterclass explores the rise of agentic AI and its implications for organizations and society. Led by Columbia University experts and industry leaders, the session examines how agentic systems work, their applications in the private sector, and the ethical frameworks needed to keep humans in the loop. Participants will apply concepts to real-world cases while exploring governance, guardrails, and pathways for responsible AI integration across institutions and industries.

Speakers:

- Prof. Yanis Ben Amor, Executive Director, Climate School Center for Sustainable Development & Assistant Professor, Columbia University, United States
- Dr. Christina Godoy, Co-Chair, AI & Ethics Taskforce, Columbia University, Head of the Department of Legal Theory & Professor, University of São Paulo (USP) Law School, Brazil
- Dr. Nima Schei, Founder & CEO, Hummingbirds AI, Founder, Miami AI Club, United States
- Dr. Antonio Vasaiely, Chief AI Officer, Beyond Pilots, United States

Subject to change. Please always check the FII AI Compass for the latest updates.



THURS, MAR 26 | ACCELERATING CAPITAL

FAENA HOTEL: INVITE-ONLY CONCLAVES

1:05 PM – 2:15 PM

LA CAVA

INVITE ONLY: WILL CARBON ACCOUNTING DEFINE AVIATION'S COMPETITIVE EDGE? POWERED BY ARAMCO

The importance of flight for business and consumer life continues to grow, yet competition has never been fiercer, and the search for innovative, efficient, and lower-carbon solutions continues. New, fast-growing hubs are challenging established giants, with a 5.3% increase in aviation demand in 2024 pointing to continued demand for new routes, fuels, and services. Could Carbon Accounting be the catalyst for market-based incentives, pushing the aviation sector towards both higher performance and lower emissions?

Co-Chairs:

- Musaab M. Almulla, VP, Market Analysis & Sustainability, Aramco, Kingdom of Saudi Arabia
- John Michael Melby, CEO, Xpansiv, United States

2:45 PM – 3:55 PM

LA CAVA

INVITE ONLY: DEFINING "CAPITAL IN MOTION": AN ALLOCATOR-LED FRAMEWORK FOR A NEW GLOBAL INDEX

Long-term institutional capital plays a decisive role in shaping economic resilience, growth trajectories, and development outcomes. Yet existing indices often fail to capture how this capital is actually deployed, sustained, and redirected over time. Establishing a shared, allocator-informed definition of "capital in motion" presents a critical opportunity to ground the FII Institute's forthcoming Capital in Motion Index in real-world investment behavior rather than in theoretical or reporting-based constructs. This session convenes leading sovereign wealth funds, pension funds, development banks, and strategic corporate investors to inform the core thesis, definitional boundaries, and analytical lens of the index, ensuring its relevance and credibility within the long-term allocator ecosystem. The discussion will also surface principles for inclusion, exclusion, and differentiation that will guide index development and position it as a meaningful new tool in the global capital landscape, particularly as markets evolve toward a more digital-assets-heavy future.

Co-Chairs:

- H.E. Matteo Renzi, former Prime Minister of Italy; Senator of the Italian Republic, Italy
- Secretary Steven T. Mnuchin, Founder & Managing Partner, Liberty Strategic Capita; 77th Secretary of Treasury of the United States, United States

3:30 PM – 4:40 PM

TIERRA SANTA

INVITE ONLY: THE CREATOR ECONOMY VS. HOLLYWOOD: THE FIGHT FOR THE FUTURE OF IP

The media landscape has reached a definitive tipping point, with the creator economy projected by Goldman Sachs to be worth nearly \$500 billion by 2027 fueled by a staggering \$235 billion in ad revenue, a figure that now outpaces traditional television and film combined. While Hollywood struggles to recalibrate business models for the digital era, creators are leveraging decentralized platforms and bypassing traditional gatekeepers to build massive, original IP like MrBeast and Ms. Rachel, the latter of which became a top-10 most-watched show on Netflix in 2025. As the balance of cultural and economic power shifts from studio lots to creator platforms, where should you be placing your capital, partnerships, and conviction?

Co-Chairs:

- Sir Martin Sorrell, Founder & Executive Chairman, S4 Capital Group, United Kingdom
- Brent Montgomery, Founder & CEO, Wheelhouse, United States
- Oren Rosenbaum, Partner & Co-Head, UTA Creators, United Talent Agency, United States

THURS, MAR 26 | ACCELERATING CAPITAL



FAENA HOTEL: INVITE-ONLY CONCLAVES

7:00 PM

QUEEN MIAMI BEACH RESTAURANT

**FII PRIORITY MIAMI
OFFICIAL RECEPTION**

Join the FII community for an invite-only dinner hosted by FII Institute leadership & New Murabba at the Queen Miami Beach Restaurant.

Please note that you will be required to present your FII PRIORITY Miami badge for access.

7:30 AM – 8:30 AM

FAENA FORUM

NETWORKING
BREAKFAST

8:30 AM – 8:35 AM

PLENARY

Remarks

WELCOME REMARKS

Speaker:

- To be announced

8:35 AM – 9:05 AM

INFRASTRUCTURE

PLENARY

Panel Discussion

CAN GREEN URBAN
DEVELOPMENT PAY
OFF?

A new generation of cities is being built from scratch with sustainability as a founding principle, not a retrofit, from the Gulf to Southeast Asia to East Africa. The World Bank now invests \$5 billion annually in sustainable urban development, yet estimates that low- and middle-income countries alone need up to \$2.7 trillion a year in green urban infrastructure to keep pace with demand. As the first wave of these projects opens to residents, visitors, and investors, are they proving that sustainable city-building can deliver returns at scale, or revealing how wide the gap remains between ambition and market reality?

Speakers:

- Michael Dyke, CEO, New Murabba, Kingdom of Saudi Arabia
- Diane Hoskins, Global Co-Chair, Gensler, United States
- John Pagano, Group CEO, Red Sea Global, Kingdom of Saudi Arabia
- Gerard Inzerillo, Group CEO, Diriyah Company, Kingdom of Saudi Arabia
- Craig Robins, CEO, Dacra

Moderator: Soledad O'Brien, CEO, Soledad O'Brien Productions, United States

9:05 AM – 9:25 AM

TOURISM

PLENARY

Panel Discussion

WHERE IS THE SMART MONEY IN TRAVEL INFRASTRUCTURE?

Travel and tourism is no longer a soft sector; it is one of the largest capital allocation stories in the global economy. The industry contributed a record \$11.7 trillion to global GDP in 2025, accounting for 10.3% of worldwide output, while global investment in the sector surpassed \$1 trillion in 2024 alone, according to the World Travel and Tourism Council. Yet the returns increasingly flow not to the destinations with the best scenery but to those with the best systems: airports, hospitality networks, and transport links built to convert visitor demand into repeatable revenue. Where exactly should capital go to capture the next wave of travel growth, and what separates infrastructure that pays for itself from infrastructure that does not?

- Speakers:
- Manfredi Lefebvre d'Ovidio, Chairman, WTTC, Monaco
 - Marco Mejia, Acting CEO, King Salman International Airport (KSIA), Kingdom of Saudi Arabia
- Moderator: Deborah Acosta, Reporter, The Wall Street Journal

9:25 AM – 9:55 AM

INVESTMENT

PLENARY

Panel Discussion

HOW TO SOLVE THE \$3 TRILLION EXIT PROBLEM

The prolonged freeze in IPOs has collided with a relentless flow of private capital, creating a historic liquidity bottleneck that has trapped trillions in mature assets. Bain & Company reports a record \$3.2 trillion in unexited value is currently sitting on balance sheets, a backlog so massive that secondary markets alone cannot clear it. As the public markets finally reopen in 2026, will listings provide the ultimate relief valve, or must the industry engineer new sovereign-backed structures to recycle this capital without ringing the bell?

Speakers:

- H.E. Mohammed A. El-Kuwaiz, Chairman, Capital Market Authority of Saudi Arabia, Kingdom of Saudi Arabia
- Stephen Dainton, President, Barclays Bank & Head, Investment Bank Management, Barclays, United Kingdom
- Nelson Griggs, President, Nasdaq, United States
- Michal Katz, Head of Investment & Corporate Banking, Mizuho Americas, United States
- Henrik Raber, Global Head, Global Banking, Standard Chartered, United Arab Emirates

Moderator: James Fontanella-Khan, US Finance Editor, Financial Times

9:55 AM – 10:15 AM

AI POLICY

PLENARY

Fireside Chat

SHOULD GOVERNMENTS LEAD OR FOLLOW ON AI?

Nearly every major economy now has a national AI strategy, yet the technology's trajectory is still overwhelmingly set by a handful of private companies spending at a scale no government can match. In 2024, U.S. private AI investment alone reached \$109 billion, nearly 12 times China's and 24 times the United Kingdom's, while just four American hyperscalers committed over \$360 billion in AI-related capital expenditure for 2025, according to the Stanford AI Index. When the gap between sovereign ambition and private-sector capacity is this wide, should governments be writing the rules, building the infrastructure, or simply staying out of the way?

Speakers:

- Director Michael Kratsios, National Science & Technology Advisor, The White House, United States
- Dr. Fei-Fei Li, Professor, Stanford University; Co-Founder & CEO, World Labs, United States



10:15 AM – 10:30 AM

INVESTMENT

PLENARY

Panel Discussion

REDEFINING ASSET MANAGEMENT AMID CONSTANT CHANGE

Under the backdrop of accelerating technological innovation and general unrelenting change, clients are demanding more from asset managers than ever before. With PwC reporting 73% of investors believe the companies they invest in should be deploying AI solutions at scale, finding simple return is no longer sufficient, but resilience and innovation as well. As demands for customization blend with growing regulatory uncertainty, where is asset management's new normal in this age of change?

Speakers:

- Yie-Hsin Hung, President & CEO, State Street Investment Management, United States

Moderator: Thorold Barker, Journalist, Speaker & Strategic Advisor

10:30 AM – 10:45 AM

PLENARY

Fireside Chat

WHAT IS THE WORLD ECONOMIC OUTLOOK?

Today's markets are as complex and consequential as any seen in recent memory. From macroeconomic uncertainty to the rapid rise of artificial intelligence and technological disruption, investors are navigating a landscape that demands both conviction and adaptability, with \$20 trillion on the line. In this environment, where are top industry leaders seeing opportunity where others see risk?

Speakers:

- Josh Harris, Founder, 26North, Managing Partner, Washington Commanders, United States

Moderator: Maurice DuBois, Journalist

MONEY

10:45 AM – 11:10 AM

DEFENSE

PLENARY

Panel Discussion

IS AEROSPACE THE NEXT BILLION-DOLLAR SUPERCYCLE?

Aerospace is entering a new investment era driven by surging commercial demand, advanced manufacturing, and the race for technological sovereignty. Commercial aviation demand is projected to double over the next 20 years, reshaping supply chains, capital flows, and industrial priorities. In an environment where nations are competing to build domestic aerospace capabilities and private capital is pouring into next-generation propulsion, materials, and space-adjacent technologies, where should long-term capital be deployed to capture the next wave of aerospace growth?

Speakers:

- Sabrina Gonzalez Pastorski, Professor, Perimeter Institute for Theoretical Physics, Canada
- Dr. Klaus Hommels, Founder & Chairman, Lakestar, Switzerland
- Éric Martel, President & CEO, Bombardier, Canada
- Fatih Özmen, CEO & Owner, Sierra Nevada Corporation & Sierra Space, United States

Moderator: Thorold Barker, Journalist, Speaker & Strategic Advisor



FRI, MAR 27 | INDUSTRY, INVENTION, IMPACT

FAENA FORUM: PLENARY

11:10 AM – 11:30 AM

MONEY

PLENARY

Panel Discussion

WHAT DOES IT MEAN TO INVEST IN A NATION?

Patriotic investment is all the vogue as public backlash against the concentrated costs of globalization has grown in recent years. The commitment is massive: VC funding in American strategic technology startups hit \$46.3 billion last year, an almost 900% rise from a decade ago. As investors look for ways to mingle impact with return, what sectors and what outcomes are important to prioritize when investing in a nation?

Speakers:

- Omeed Malik, Founder & President, 1789 Capital, United States
- Donald Trump Jr., Partner, 1789 Capital, United States

Moderator: Richard Attias, Chairman of the Executive Committee & Acting CEO, FII Institute

11:30 AM – 11:50 AM

PLENARY

Panel Discussion

CAN MEDICAL DIPLOMACY BUILD A HEALTHIER WORLD ORDER?

Medical diplomacy is emerging as a powerful instrument of global leadership, where healthcare excellence strengthens international partnerships and builds cross-border trust. As chronic diseases account for more than 70% of global deaths and health system resilience becomes a defining priority for governments and institutions worldwide, leading institutions are increasingly shaping influence through innovation, research, and access. How can world-class hospitals and medical leaders collaborate across borders to advance science, elevate standards of care, and position healthcare as a pillar of strategic diplomacy?

Speakers:

- H.E. Dr. Majid Alfayyadh, CEO, King Faisal Specialist Hospital and Research Centre, Kingdom of Saudi Arabia
- Dr. Mehmet Öz, Administrator, Centers for Medicare & Medicaid Services, U.S. Department of Health & Human Services, United States

Moderator: Soledad O'Brien, CEO, Soledad O'Brien Productions

11:50 AM – 12:10 PM

MINERALS

PLENARY

Panel Discussion

WHAT WILL IT TAKE TO WIN THE RACE FOR CRITICAL MINERALS?

Risks from a centralized rare earth and lithium supply chain, the critical ingredient in everything from batteries to rockets, have prompted an international scramble to develop alternatives. An expensive business, governments and investors have piled in money, with the U.S. announcing plans for a \$12 billion critical mineral stockpile. Are these moves sufficient, or what else will it take to win the race for critical minerals such as rare earths and lithium?

Speakers:

- Emilie Bodoïn, Founder, Chairman & CEO, Pure Lithium Corporation, United States
- Jonathan Evans, Director, President & CEO, Lithium Americas, United States
- Oliver Gunasekara, CEO & Co-Founder, Impossible Metals, United States

Moderator: Ernest Scheyder, Author, *The War Below: Lithium, Copper, and the Global Battle to Power Our Lives*; Senior Correspondent, Reuters

FAENA FORUM: PLENARY
12:10 PM – 12:30 PM
ENERGY
PLENARY
Panel Discussion

HOW WILL NEW ENERGY DEALS REWIRE POWER, COMPUTE, AND PROFIT?

From AI-hungry data centers to microgrids and next-generation renewables, the energy transition is forcing governments and investors to completely rethink where they deploy capital. At the same time, traditional oil and gas continues to anchor global energy security and fuel industrial growth, particularly as demand in emerging markets remains resilient. As data centers, industrial-scale Bitcoin mining, and distributed microgrids rapidly increase electricity consumption, more than \$3 trillion in projected 2026 energy investment is being redirected toward reliable, flexible, and digitally integrated infrastructure. As grids face pressure and supply chains continue to transform, are companies structuring energy partnerships and capital strategies quickly enough to secure power at scale, manage volatility, and adapt to a more distributed, compute-driven energy landscape?

Speakers:

- Marc Berte, Founder & CEO, Overview Energy, United States
- Dr. Mohamed Farouk, Vice-Chairman & Group CEO, ADES Holding
- Rajit Nanda, CEO, DataVolt, Kingdom of Saudi Arabia
- Dr. Samir J. Serhan, CEO, Acwa, Kingdom of Saudi Arabia
- Fred Thiel, Chairman & CEO, MARA, United States

Moderator: Maurice DuBois, Journalist

12:30 PM – 2:00 PM
PLENARY

NETWORKING LUNCH



FRI, MAR 27 | INDUSTRY, INVENTION, IMPACT



FAENA HOTEL: LABS

12:45 PM – 1:10 PM

CABARET

Panel Discussion

**WHAT IS THE
FRAMEWORK FOR
LARGE-SCALE
CO-INVESTMENTS?**

The private equity co-investment market has evolved from opportunistic side deals into a strategic asset class requiring institutional-grade infrastructure, yet most investors still lack the frameworks to deploy capital at scale. With mega-funds now offering \$500 million+ co-investment tickets alongside club deals that can exceed \$5 billion, the old playbook of relationship-driven, ad-hoc participation no longer works. Can institutional investors build the sourcing networks, underwriting velocity, and governance structures necessary to compete for these transformational opportunities—or will co-investing at scale remain the exclusive domain of the largest sovereign wealth funds and public pension giants?

Speakers:

- Naif Alissa, CIO, Saudi Eksab, Kingdom of Saudi Arabia
- Rishi Kapoor, Vice-Chairman & CIO, Investcorp, Bahrain
- Henry Zhang, President & Managing Partner, Hermitage Capital, China

Moderator: Thorold Barker, Journalist, Speaker & Strategic Advisor

1:10 PM – 1:30 PM

CABARET

Panel Discussion

**IS SIMULATION THE KEY
TO UNLOCKING A \$100
BILLION OPPORTUNITY?**

As material industries merge with software-defined platforms powered by increasingly complex AI systems, the global economy stands at a historic inflection point. Technology increasingly defines real world possibilities, yet questions remain about bringing this cutting-edge technology to the mass market. Is simulation the key to realizing the \$100 billion Physical AI opportunity?

Speakers:

- Jim Keller, CEO, Tenstorrent, Canada
- Dr. Raquel Urtasun, CEO & Founder, Waabi, Canada

Moderator: Ben Casnocha, General Partner, Village Global

3:00 PM – 3:10 PM

CITIES

PLENARY
Fireside Chat

WHICH COMPUTE HUBS
WILL WIN THE NEXT
WAVE OF AI?

Traditional hyperscalers leapt to power the first wave of AI adoption, capturing massive value. Yet, as compute demand continues to rush in, with PwC estimating that AI could add up to \$15.7 trillion to global GDP by 2030, physical constraints like energy production and connectivity at traditional sites are preventing even these companies from truly hyper scaling. What are the physical keys to success that will crown the winners of the next waves of AI adoption?

Speakers:

- Rayan Fayez, Deputy CEO, NEOM, Kingdom of Saudi Arabia

Moderator: Jack Hidary, CEO, SandboxAQ, United States

3:10 PM – 3:25 PM

ENTERTAINMENT

PLENARY
Fireside Chat

BUILDING A
WORLDWIDE
MYTHOLOGY, NOT
JUST A
BLOCKBUSTER

As the entertainment industry undergoes heavy disruption from AI, history shows that the greatest innovations in the sector take place outside of traditional studios. At the same time, industry-wide change takes more than just an idea—the cinematic universe bet that launched Marvel from a \$400 million to \$4 billion valuation in just 6 years still has yet to be replicated. In the blossoming entertainment ecosystem of film, AI, gaming, web3, and more, what are the lessons to be learned as to how the next cinematic universe will be financed, built, and distributed?

Speaker:

- David Maisel, Founder, Marvel Studios, United States

Moderator: David C. Eisman, Partner, Head of Entertainment & Los Angeles Corporate, Skadden

3:25 PM – 3:40 PM

GAMING

PLENARY
Fireside Chat

IS THE FUTURE OF
GAMING STILL
GLOBAL?

Gaming continues to be the definitive entertainment asset class, with high-growth accelerating an already large market share. Yet, the field is ripe with change: developing economies in Asia and the Middle East are driving the most growth with numbers as high as 8% projected for the next five years. As new markets bring new preferences such as smartphone gaming over consoles, is the future of gaming still driven by established giants, or will regional upstarts excel with local expertise?

Speakers:

- H.R.H. Prince Faisal bin Bandar bin Sultan Al Saud, Chairman, Saudi Esports Federation; Vice Chairman, Savvy Games Group, Kingdom of Saudi Arabia

Moderator: Zain Asher, Anchor, CNN

3:40 PM – 4:00 PM	LEADERSHIP	4:00 PM – 4:25 PM	MONEY	4:25 PM – 4:45 PM	LEADERSHIP
PLENARY Fireside Chat		PLENARY Fireside Chat		PLENARY Fireside Chat	
CAN ELITE GRIT GUARANTEE ROI?		HOW DO POWER & CAPITAL FLOW?		WHAT DOES IT TAKE TO BUILD AN ENDURING MEDIA LEGACY?	
Speakers: To be announced		To a degree unprecedented in the past few decades, capital allocation is being shaped as much by regulatory alignment and economic bloc formation as by pure return optimization. According to the ECB, the past three years have seen almost 3x more FDI within aligned economic blocs as between. With investors navigating an increasingly fragmented global system, what are the ramifications of capital flowing along institutional and regulatory lines rather than purely financial ones?" Speakers: Steven Charles Witkoff, Middle East Envoy, Government of the United States Moderator: Richard Attias, Chairman of the Executive Committee & Acting CEO, FII Institute		Enduring storytelling is shaped by visionary creative bets, disciplined franchise development, and the ability to adapt early to new platforms and business models. According to PwC’s Global Entertainment & Media Outlook 2025–2029, global entertainment and media revenues edged just under 3 trillion dollars in 2024 and projected to reach 3.5 trillion dollars by 2029, reflecting steady expansion across digital formats. In an era of fragmented attention and shifting formats, what does it really take for today’s storytellers and studios to still matter 25 years from now? Speakers: David Ellison, Chairman & CEO, Paramount Skydance, United States Moderator: Gerry Cardinale, Founder, Managing Partner & CIO, RedBird Capital Partners, United States	

FAENA FORUM: PLENARY

4:45 PM – 4:55 PM

SPORT

PLENARY
Remarks

DO SPORT & CULTURE HAVE EXPONENTIAL RETURN?

Massive-scale sport and culture events like the FIFA World Cup are engines of economic growth. Beyond the \$10.9 billion FIFA expects the 2026 tournament will generate in revenue, it also predicts up to \$30 billion in surrounding economic impact. Yet, from reverberating cultural influence to large-scale, adjacent public infrastructure improvements, just how far does the return on sport and culture extend?

Speakers:

- Gianni Infantino, President, FIFA – Fédération Internationale de Football Association, Switzerland

5:30 PM – 6:30 PM

PLENARY
Fireside Chat

PRESIDENTIAL ADDRESS

Speaker:

- President Donald J. Trump, 45th and 47th President of the United States of America



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